Town of Lunenburg

Five Year Financial Forecast

Fiscal Year 2017 - 2021

December 1, 2015

Kerry A. Lafleur
Town Manager

Financial Forecast Summary

Town of Lunenburg
Financial Forecast FY2017 - 2021

Original 12/01/15

Revenue	FY2015 After Recap	FY2016 After Recap	FY2017 Forecast	FY2017 Target	FY2018 Forecast	FY2019 Forecast	FY2020 Forecast	FY2021 Forecast
Property Tax	$ 21,205,099	$ 23,524,026	$ 24,318,739	$ 24,318,739	$ 24,981,028	$ 25,726,216	$ 26,493,459	$ 27,218,618
State Aid	$ 7,194,650	$ 7,518,492	$ 7,523,054	$ 7,673,054	$ 7,673,515	$ 7,824,913	$ 7,979,318	$ 8,136,791
Local Receipts	$ 2,495,876	$ 2,691,770	$ 2,788,500	$ 2,788,500	$ 2,841,552	$ 2,895,680	$ 2,950,909	$ 3,007,259
Available Funds	$ 2,807,441	$ 1,699,137	$ 1,665,051	$ 1,665,051	$ 1,658,770	$ 1,655,544	$ 1,648,005	$ 1,636,803
total:	**$ 33,703,066**	**$ 35,433,425**	**$ 36,295,345**	**$ 36,445,345**	**$ 37,154,865**	**$ 38,102,354**	**$ 39,071,691**	**$ 39,999,470**
Property Tax								
Prior Year Levy Limit	$ 19,425,844	$ 20,173,974	$ 21,039,179	$ 21,039,179	$ 21,840,159	$ 22,586,163	$ 23,350,817	$ 24,134,587
2 1/2% Increase	$ 485,646	$ 504,349	$ 525,979	$ 525,979	$ 546,004	$ 564,654	$ 583,770	$ 603,365
New Growth	$ 262,484	$ 360,856	$ 275,000	$ 275,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000
Unused Levy Capacity	$ 201,211	$ 10,000	$ -	$ -	$ -	$ -	$ -	$ -
Override	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Debt Exclusions	$1,031,125	$2,494,847	$2,478,581	$2,478,581	$2,394,865	$2,375,399	$2,358,872	$2,280,666
total:	**$ 21,205,099**	**$ 23,524,026**	**$ 24,318,739**	**$ 24,318,739**	**$ 24,981,028**	**$ 25,726,216**	**$ 26,493,459**	**$ 27,218,618**
Dollar Increase Over Prior Year	$ 961,808	$ 2,318,927	$ 794,713	$ 794,713	$ 662,288	$ 745,189	$ 767,243	$ 725,159
Percentage Increase Over Prior Year	4.75%	10.94%	3.38%	3.38%	2.72%	2.98%	2.98%	2.74%
State Aid								
Chapter 70	$ 5,605,872	$ 5,834,483	$ 5,957,007	$ 5,957,007	$ 6,076,147	$ 6,197,670	$ 6,321,624	$ 6,448,056
Charter Tuition Reimbursements	$ 50,717	$ 133,545	$ 136,216	$ 136,216	$ 138,940	$ 141,719	$ 144,553	$ 147,444
Charter School Capital Facility Reimb	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Smart Growth 40S	$ 183,618	$ 166,960	$ -	$ 150,000				
School Lunch	$ 7,451	$ -	$ -	$ -	$ -	$ -	$ -	$ -
School Choice Receiving Tuition	$ 241,290	$ 227,741	$ 232,296	$ 232,296	$ 236,942	$ 241,681	$ 246,514	$ 251,444
Lottery	$ 940,983	$ 974,858	$ 994,355	$ 994,355	$ 1,014,242	$ 1,034,527	$ 1,055,218	$ 1,076,322
Gaming Proceeds for Lottery Cap	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Additional Assistance	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Police Career Incentive (Quinn Bill)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Veteran's Benefits	$ 40,539	$ 55,238	$ 75,000	$ 75,000	$ 76,500	$ 77,265	$ 78,038	$ 78,818
Exemptions: Vets, Elderly, Surviving Spouse & Blind	$ 61,689	$ 63,425	$ 64,694	$ 64,694	$ 65,987	$ 66,647	$ 67,314	$ 67,987
State Owned Land	$ 47,844	$ 47,844	$ 48,801	$ 48,801	$ 49,777	$ 50,275	$ 50,777	$ 51,285
Libraries	$ 14,647	$ 14,398	$ 14,686	$ 14,686	$ 14,980	$ 15,129	$ 15,281	$ 15,434
total:	**$ 7,194,650**	**$ 7,518,492**	**$ 7,523,054**	**$ 7,673,054**	**$ 7,673,515**	**$ 7,824,913**	**$ 7,979,318**	**$ 8,136,791**
Dollar Increase Over Prior Year	$ 339,249	$ 323,842	$ 4,562	$ 154,562	$ 150,461	$ 151,398	$ 154,405	$ 157,472
Percentage Increase Over Prior Year	4.95%	4.50%	0.06%	2.06%	2.00%	1.97%	1.97%	1.97%
Local Receipts								
Motor Vehicle Excise	$ 1,427,000	$ 1,470,000	$ 1,506,750	$ 1,506,750	$ 1,536,885	$ 1,567,623	$ 1,598,975	$ 1,630,955
Penalties & Interest on Taxes	$ 189,000	$ 176,000	$ 179,520	$ 179,520	$ 183,110	$ 186,773	$ 190,508	$ 194,318
Payments in lieu of Taxes	$ 1,681	$ 1,635	$ 1,668	$ 1,668	$ 1,701	$ 1,735	$ 1,770	$ 1,805
Fees	$ 120,600	$ 123,200	$ 125,664	$ 125,664	$ 128,177	$ 130,741	$ 133,356	$ 136,023
Departmental Revenue- Schools	$ 56,125	$ 63,335	$ 58,392	$ 58,392	$ 59,560	$ 60,752	$ 61,967	$ 63,206
Departmental Revenue-Cemeteries	$ 3,100	$ 4,000	$ 4,080	$ 4,080	$ 4,162	$ 4,245	$ 4,330	$ 4,416
Other Departmental Revenue	$ 220,000	$ 235,000	$ 239,700	$ 239,700	$ 244,494	$ 249,384	$ 254,372	$ 259,459
Licenses & Permits	$ 216,000	$ 244,000	$ 248,880	$ 248,880	$ 253,858	$ 258,935	$ 264,113	$ 269,396
Special Assessments	$ 17,000	$ 14,700	$ 14,994	$ 14,994	$ 15,294	$ 15,600	$ 15,912	$ 16,230
Fines & Forfeits	$ 49,000	$ 35,000	$ 35,700	$ 35,700	$ 36,414	$ 37,142	$ 37,885	$ 38,643
Investment Income	$ 15,000	$ 53,000	$ 54,060	$ 54,060	$ 55,141	$ 56,244	$ 57,369	$ 58,516
Miscellaneous, Solar Net Metering Credits		$ 107,000	$ 120,000	$ 120,000	$ 120,000	$ 120,000	$ 120,000	$ 120,000
Miscellaneous, Local Option Meals	$ 85,000	$ 98,400	$ 100,860	$ 100,860	$ 103,382	$ 105,966	$ 108,615	$ 111,331
Miscellaneous, Supplemental Tax	$ 17,500	$ 17,500	$ 17,850	$ 17,850	$ 18,207	$ 18,571	$ 18,943	$ 19,321
Miscellaneous, RDS, Medicare Part D Reimbursement	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Miscellaneous, Medicaid Reimbursement	$ 49,000	$ 49,000	$ 49,000	$ 49,000	$ 49,000	$ 49,000	$ 49,000	$ 49,000
Miscellaneous, Supplemental State Aid	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Miscellaneous Non- Recurring	$ 29,870	$ -	$ 31,382	$ 31,382	$ 32,167	$ 32,971	$ 33,795	$ 34,640
total:	**$ 2,495,876**	**$ 2,691,770**	**$ 2,788,500**	**$ 2,788,500**	**$ 2,841,552**	**$ 2,895,680**	**$ 2,950,909**	**$ 3,007,259**
Dollar Increase Over Prior Year	$ (49,483)	$ 195,894	$ 96,730	$ 96,730	$ 53,051	$ 54,129	$ 55,228	$ 56,350
Percentage Increase Over Prior Year	-1.94%	7.85%	3.59%	3.59%	1.90%	1.90%	1.91%	1.91%

Town of Lunenburg
Financial Forecast FY2017 - 2021

Original 12/01/15

	FY2015 After Recap	FY2016 After Recap	FY2017 Forecast	FY2017 Target	FY2018 Forecast	FY2019 Forecast	FY2020 Forecast	FY2021 Forecast
Available Funds								
Overlay Surplus	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Free Cash	$ 229,292	$ 233,618	$ 250,000	$ 250,000	$ 250,000	$ 250,000	$ 250,000	$ 250,000
Bond Premium	$ -	$ -	$ 2,424	$ 2,424	$ 2,074	$ 1,760	$ 1,441	$ 1,441
Unexpended Articles	$ 71,337	$ 30,761	$ -	$ -	$ -	$ -	$ -	$ -
Borrowing	$ 1,049,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Stabilization Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Stabilization Fund, Tax Levy	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
MSBA Reimbursement	$ 534,199	$ 534,199	$ 534,198	$ 534,198	$ 534,198	$ 534,198	$ 534,198	$ 534,198
Sewer Enterprise	$ 23,525	$ 38,032	$ 24,716	$ 24,716	$ 25,334	$ 25,967	$ 26,616	$ 27,282
Sewer Betterments	$770,439	$756,878	$748,441	$748,441	$741,576	$737,711	$740,388	$728,194
Water Betterments	$ 62,781	$ 62,781	$ 62,781	$ 62,781	$ 62,781	$ 62,781	$ 62,781	$ 62,781
Septic Loan Revenue	$ 10,868	$ 10,868	$ 10,868	$ 10,868	$ 10,868	$ 10,868	$ -	$ -
Sale of Cemetery Lots	$ 25,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -
School Transportation Fee Offset	$ 31,000	$ 32,000	$ 31,623	$ 31,623	$ 31,939	$ 32,259	$ 32,581	$ 32,907
total:	**$ 2,807,441**	**$ 1,699,137**	**$ 1,665,051**	**$ 1,665,051**	**$ 1,658,770**	**$ 1,655,544**	**$ 1,648,005**	**$ 1,636,803**
Dollar Increase Over Prior Year	**$ 937,931**	$ (1,108,304)	$ (34,086)	$ (34,086)	$ (6,281)	$ (3,226)	$ (7,539)	$ (11,202)
Percentage Increase Over Prior Year	**50.17%**	-39.48%	-2.01%	-2.01%	-0.38%	-0.19%	-0.46%	-0.68%
Grand Total: General Fund Revenue	**$ 33,703,066**	**$ 35,433,425**	**$ 36,295,345**	**$ 36,445,345**	**$ 37,154,865**	**$ 38,102,354**	**$ 39,071,691**	**$ 39,999,470**
Dollar Increase Over Prior Year	$2,189,505	$1,730,359	$861,920	$1,011,920	$859,520	$947,489	$969,337	$927,779
Percent Change over Prior Year, All Revenues	6.82%	5.13%	2.43%	2.86%	2.37%	2.55%	2.54%	2.37%

Town of Lunenburg
Financial Forecast FY2017 - 2021

Original 12/01/15

Expenditures:	FY2015 After Recap	FY2016 After Recap	FY2017 Forecast	FY2017 Target	FY2018 Forecast	FY2019 Forecast	FY2020 Forecast	FY2020 Forecast
General Fund Expenditures:								
General Government	$ 1,247,682	$ 1,241,661	$ 1,300,260	$ 1,283,461	$ 1,313,357	$ 1,345,103	$ 1,362,534	$ 1,395,347
Central Purchasing	$ 52,950	$ 52,950	$ 55,303	$ 55,303	$ 56,629	$ 57,987	$ 59,377	$ 60,801
Police	$ 1,330,976	$ 1,411,982	$ 1,460,895	$ 1,436,008	$ 1,486,679	$ 1,516,691	$ 1,547,346	$ 1,578,660
Fire	$ 673,529	$ 748,540	$ 762,601	$ 762,601	$ 779,086	$ 795,014	$ 811,278	$ 827,886
Radio Watch	$ 249,493	$ 287,975	$ 272,875	$ 272,875	$ 262,314	$ 269,143	$ 276,156	$ 283,359
Other Protection	$ 187,264	$ 190,493	$ 215,862	$ 210,862	$ 219,213	$ 222,663	$ 226,215	$ 229,873
Department of Public Works	$ 1,354,913	$ 1,467,739	$ 1,516,349	$ 1,497,630	$ 1,558,414	$ 1,602,391	$ 1,658,945	$ 1,706,014
Public Buildings & Facilities	$ 590,755	$ 625,370	$ 644,158	$ 631,722	$ 659,670	$ 679,048	$ 696,183	$ 719,350
Solid Waste	$ 193,754	$ 147,000	$ 157,440	$ 157,440	$ 160,589	$ 163,801	$ 167,077	$ 170,418
Health & Sanitation	$ 65,029	$ 66,663	$ 68,294	$ 68,294	$ 69,807	$ 71,354	$ 72,937	$ 74,555
Council on Aging	$ 106,812	$ 111,210	$ 111,945	$ 111,945	$ 113,781	$ 116,062	$ 118,390	$ 120,765
Veterans	$ 22,900	$ 106,500	$ 106,500	$ 106,500	$ 107,500	$ 107,500	$ 107,500	$ 107,500
Lunenburg Public Schools	$ 16,754,663	$ 17,515,092	$ 18,303,271	$ 18,158,060	$ 19,035,402	$ 19,796,818	$ 20,588,691	$ 21,412,238
Monty Tech Assessment	$ 710,814	$ 799,478	$ 827,460	$ 827,460	$ 856,421	$ 886,396	$ 917,419	$ 949,529
Library	$ 353,206	$ 363,849	$ 374,836	$ 374,836	$ 384,405	$ 394,241	$ 404,355	$ 414,754
Debt Service	$ 2,978,055	$ 4,557,920	$ 4,523,520	$ 4,523,520	$ 4,279,762	$ 4,126,193	$ 3,944,338	$ 3,820,568
Unclassified	$ 2,217,070	$ 2,426,584	$ 2,597,656	$ 2,572,961	$ 2,690,945	$ 2,823,879	$ 2,964,555	$ 3,113,162
Retirement Assessment	$ 831,727	$ 967,652	$ 988,175	$ 988,175	$ 1,077,111	$ 1,174,051	$ 1,279,715	$ 1,394,889
sub-total:	**$ 29,921,592**	**$ 33,088,656**	**$ 34,287,397**	**$ 34,039,651**	**$ 35,111,084**	**$ 36,148,336**	**$ 37,203,010**	**$ 38,379,669**
Percent Change over PY, Operating Appropriations	3.66%		3.62%	2.87%	2.40%	2.95%	2.92%	3.16%
Dollar Increase Over Prior Year			$ 1,198,741	$ 950,995	$ 823,687	$ 1,037,251	$ 1,054,675	$ 1,176,659
Non-Appropriated Expenditures:								
Court Judgments	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Cherry Sheet Charges	$ 1,113,163	$ 1,303,195	$ 1,335,775	$ 1,335,775	$ 1,369,169	$ 1,403,398	$ 1,438,483	$ 1,474,446
Cherry Sheet Offsets	$ 263,388	$ 242,139	$ 254,246	$ 254,246	$ 266,958	$ 280,306	$ 294,321	$ 309,038
Overlay	$ 207,330	$ 140,000	$ 150,000	$ 150,000	$ 175,000	$ 175,000	$ 175,000	$ 175,000
sub-total:	**$ 1,583,881**	**$ 1,685,334**	**$ 1,740,021**	**$ 1,740,021**	**$ 1,811,127**	**$ 1,858,705**	**$ 1,907,805**	**$ 1,958,483**
TOTAL BUDGET:	**$ 1,583,881**	**$ 34,773,990**	**$ 36,027,418**	**$ 35,779,672**	**$ 36,922,212**	**$ 38,007,040**	**$ 39,110,815**	**$ 40,338,152**

	FY2015	FY2016 After Recap	FY2017 Forecast	FY2017 Target	FY2018	FY2019	FY2020	FY2020
Other Warrant Articles:								
Capital Articles	$ 1,114,152	$ 542,286	$ 600,000	$ 600,000	$ 600,000	$ 600,000	$ 750,000	$ 750,000
Other Capital	$ 649,000					$ -	$ -	$ -
Police Detail Revolving		$ 10,000						
Prior Year Expenses	$ 158,502	$ 1,782						
OPEB Liability								
Stabilization Fund	$ 74,729	$ 105,366	$ 78,060	$ 65,673	$ 44,740	$ 54,241	$ 55,189	$ 61,367
sub-total:	$ 1,996,383	$ 659,434	$ 678,060	$ 665,673	$ 644,740	$ 654,241	$ 805,189	$ 811,367
total:	**$ 33,501,856**	**$ 35,433,425**	**$ 36,705,478**	**$ 36,445,345**	**$ 37,566,952**	**$ 38,661,282**	**$ 39,916,004**	**$ 41,149,519**
Percent Change over Prior Year, All Expenditures	7.55%	5.77%	5.54%	2.86%	2.35%	2.91%	3.25%	3.09%
Dollar Increase Over Prior Year		$ 1,931,569	$ 1,272,053	$ 1,011,920	$ 861,474	$ 1,094,330	$ 1,254,722	$ 1,233,515

	FY2015	FY2016 After Recap	FY2017 Forecast	FY2017 Target	FY2018	FY2019	FY2020	FY2020
Revenue	$ 33,703,066	$ 35,433,425	$ 36,295,345	$ 36,445,345	$ 37,154,865	$ 38,102,354	$ 39,071,691	$ 39,999,470
Expenditures	$ 33,501,856	$ 35,433,425	$ 36,705,478	$ 36,445,345	$ 37,566,952	$ 38,661,282	$ 39,916,004	$ 41,149,519
Difference:	**$ 201,211**	**$ -**	**$ (410,132)**	**$ 0**	**$ (412,086)**	**$ (558,927)**	**$ (844,313)**	**$ (1,150,049)**

	FY2015	After Recap FY2016	FY2017	FY2017	FY2018	FY2019	FY2020	FY2021
Total: Debt Service	$ 2,978,055	$ 4,557,920	$ 4,523,520	$ 4,523,520	$ 4,279,762	$ 4,126,193	$ 3,944,338	$ 3,820,568
offsets:								
Tax, Outside Prop 2 1/2	$1,031,125	$ 2,494,847	$ 2,478,581	$ 2,478,581	$ 2,394,865	$ 2,375,399	$ 2,358,872	$ 2,280,666
Sewer Betterment	$ 770,439	$756,878	$ 748,441	$ 748,441	$ 741,576	$ 737,711	$ 740,388	$ 728,194
Water Betterment	$ 62,781	$ 62,781	$ 62,781	$ 62,781	$ 62,781	$ 62,781	$ 62,781	$ 62,781
Septic Receipts	$ 10,868	$ 10,868	$ 10,868	$ 10,868	$ 10,868	$ 10,868	$ -	$ -
Bond Premium	$ 3,178	$ -	$ 2,424	$ 2,424	$ 2,074	$ 1,760	$ 1,441	$ 1,114
MSBA	$ 534,199	$ 534,199	$ 534,198	$ 534,198	$ 534,198	$ 534,198	$ 534,198	$ 534,198
Net Impact: General Fund	$ 565,465	$ 698,347	$ 686,227	$ 686,227	$ 533,400	$ 403,476	$ 246,659	$ 213,616

Town of Lunenburg
Financial Forecast FY2017 - 2021

Original 12/01/15

	Forecast, FY17		
1	$	816,161	Education
2	$	79,469	Public Works
3	$	73,243	Public Safety
4	$	(16,266)	Exempt Debt Service
5	$	171,072	Health Insurance/ Other Insurances
6	$	(18,134)	Non-Exempt Debt Service
7	$	61,687	General Administration/ Land Use/ COA
8	$	20,523	Retirement Assessment
9	$	10,987	Library
	$1,198,741		**Total**
	$	54,687	Change in Non-Appropriated Expenditures
		$18,625	Change in Other Warrant Articles
	$1,272,053		**Total Increase, All Expenditures**

	Target Budget, FY17		
1	$	670,950	Education
2	$	48,314	Public Works
3	$	43,356	Public Safety
4	$	(16,266)	Exempt Debt Service
5	$	146,377	Health Insurance/ Other Insurances
6	$	(18,134)	Non-Exempt Debt Service
7	$	20,523	Retirement Assessment
8	$	44,889	General Administration/ Land Use/ COA
9	$	10,987	Library
	$	**950,995**	**Total**
	$	54,687	Change in Non-Appropriated Expenditures
	$	6,238	Change in Other Warrant Articles
	$	**1,011,920**	**Total, Increase, All Expenditures**

Revenue & Expenditure Assumptions

Assumptions

Original 12/01/15

Revenue Assumptions:	FY2016 After Recap	FY2017 Forecast	FY2017 Target	FY2018	FY2019	FY2020	FY2021
1. Property Tax: increases 2.5% per year (includes $10,000 in PY Unused Levy Capacity)	$ 504,349	$ 525,979	$ 525,979	$ 546,004	$ 564,654	$ 583,770	$ 603,365
2. Property Tax: New Growth, assume moderate growth based upon recent trends. Includes Tri-Town Building 4 in FY17 ($50k)	$ 360,856	$ 275,000	$ 275,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000
3. Property Tax: Increase or decrease to account for Exempt Borrowing	$ 1,463,722	$ (16,266)	$ (16,266)	$ (83,716)	$ (19,466)	$ (16,528)	$ (78,206)
4. Property Tax: FY16 Unused Levy Capacity		$ 10,000	$ 10,000				
5. State Aid: Assume 2% growth in all Categories, plus an increased amount in Veteran's Benefits based upon increased expenses. Ch. 40S in FY17 Target only	$ 323,842	$ 4,562	$ 154,562	$ 150,461	$ 151,398	$ 154,405	$ 157,472
6. Local Receipts: Assume 2.5% growth in MVX; all Others at 2%	$ 195,894	$ 96,730	$ 96,730	$ 53,051	$ 54,129	$ 55,228	$ 56,350
7. Available Funds: are budgeted as needed (Free Cash; Borrowing) & as required	$ (1,108,304)	$ (34,086)	$ (34,086)	$ (6,281)	$ (3,226)	$ (7,539)	$ (11,202)
8. Available Funds: Free Cash $250k for Capital							
9. Available Funds: No draw on Stabilization Fund							
10. Available Funds: No borrowing proposed	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Net Increase in Revenue:	**$ 1,740,359**	**$ 861,920**	**$ 1,011,920**	**$ 859,520**	**$ 947,489**	**$ 969,337**	**$ 927,779**

Expenditure Assumptions:	FY2016 After Recap	FY2017 Forecast	FY2017 Target	FY2018	FY2019	FY2020	FY2021
1. General Government: salary increases per CBA's or SAP; additional hours in IT; additional election; GASB #45 Audit; increased cost for annual audit	$ (6,021)	$ 58,599	$ 41,800	$ 13,097	$ 31,747	$ 17,431	$ 32,812
2. Central Purchasing: project 2% increase	$ -	$ 2,353	$ 2,353	$ 1,326	$ 1,358	$ 1,390	$ 1,424
3. Police: salary increases per CBA, agreement expires 06.30.16; increased eligibility for Ed Incentive; increase OT by 5%; increase Lockup by 5%	$ 81,006	$ 48,913	$ 24,026	$ 25,784	$ 30,012	$ 30,655	$ 31,314
4. Fire: salary increases per CBA; contracted expired 06.30.14; increase Call Salary line by 2%; no change in Ambulance Coverage (7 days, 7AM - 7PM)	$ 75,011	$ 14,061	$ 14,061	$ 16,486	$ 15,927	$ 16,264	$ 16,608
5. Radio Watch/ Dispatch: NVRDD Assessment projected to decrease in FY17 with addition of Bolton and again in FY18 with addition of Berlin	$ 38,482	$ (15,100)	$ (15,100)	$ (10,561)	$ 6,829	$ 7,013	$ 7,202
6. Other Protection: salary increases per CBA's or SAP; increase for funding for Wiring Inspector & Animal Control positions	$ 3,229	$ 25,370	$ 20,370	$ 3,351	$ 3,450	$ 3,552	$ 3,658
7. Department of Public Works: salary inc. per CBA, contract expires 06.30.15; restore PT Laborer position to FT; look to other sources to fund increase in PMS & Stormwater	$ 112,826	$ 48,610	$ 29,891	$ 42,065	$ 43,977	$ 56,554	$ 47,070
8. Public Buildings & Facilities: salary increases per CBA; increased Utility costs 2 - 5%; 2% for other service & commodity costs	$ 34,615	$ 18,788	$ 6,352	$ 15,513	$ 19,378	$ 17,135	$ 23,167
9. Solid Waste (Non-Enterprise): 2% increase for service & commodity costs	$ (46,754)	$ 10,440	$ 10,440	$ 3,149	$ 3,212	$ 3,276	$ 3,342
10. Health & Sanitation: salary increases per CBA	$ 1,634	$ 1,631	$ 1,631	$ 1,513	$ 1,547	$ 1,583	$ 1,619
11. Council on Aging: salary increase per CBA's; FY17 increases offset by reduced staff costs	$ 4,398	$ 735	$ 735	$ 1,836	$ 2,281	$ 2,328	$ 2,375
12. Veterans Services: increase for Veteran's Benefits, based upon current case load	$ 83,600	$ -	$ -	$ 1,000	$ -	$ -	$ -
13. Lunenburg Public Schools: Superintendent's request for FY17 is 7%; TM included 4.5% in base forecast, 2.5% in additional requests; 5% per year thereafter	$ 760,429	$ 788,179	$ 642,968	$ 732,131	$ 761,416	$ 791,873	$ 823,548
14. Monty Tech Assessment: assume 3.5% increase in assessment	$ 88,664	$ 27,982	$ 27,982	$ 28,961	$ 29,975	$ 31,024	$ 32,110
15. Library: salary increases per CBA's; 2% for other service & commodity costs; required minimum to meet State certification	$ 10,643	$ 10,987	$ 10,987	$ 9,569	$ 9,837	$ 10,113	$ 10,400
16. Debt Service: Existing Schedules; State House Notes for FY15 & 16 Capital and Lane Property. Does not include $5M +/- issue in 01/16.	$ 1,579,865	$ (34,400)	$ (34,400)	$ (243,757)	$ (153,569)	$ (181,856)	$ (123,770)
17. Unclassified: Assume 7% increase in Health Insurance; 2- 5% increase in other insurances; + $75k to Reserve Fund; Reserve to fund CBA settlements & Sick Leave Buyback	$ 209,514	$ 171,072	$ 146,377	$ 93,289	$ 132,935	$ 140,676	$ 148,607
18. Retirement Assessment: Assume 9% increase in Assessment	$ 135,925	$ 20,523	$ 20,523	$ 88,936	$ 96,940	$ 105,665	$ 115,174
19. Non-Appropriated: 5% increase in Offsets; $10k + in Overlay	$ 101,453	$ 54,687	$ 54,687	$ 71,107	$ 47,577	$ 49,100	$ 50,678
20. Other Warrant Articles: Fund Capital at $600k; deposit to Stabilization Fund to maintain 5%; no borrowing; Assume 2.5% increase in State Assessments; doesn't take into account any major fluctuations in Choice and/ or Charter Assessments	$ (1,336,949)	$ 18,625	$ 6,238	$ (33,320)	$ 9,502	$ 150,947	$ 6,178
Net Increase in Expenditures:	**$ 1,931,569**	**$ 1,272,053**	**$ 1,011,920**	**$ 861,474**	**$ 1,094,330**	**$ 1,254,722**	**$ 1,233,515**

Reconciliation:	FY2016 After Recap	FY2017 Forecast	FY2017 Target	FY2018	FY2019	FY2020	FY2021
New Revenue:	$ 1,740,359	$ 861,920	$ 1,011,920	$ 859,520	$ 947,489	$ 969,337	$ 927,779
PY Unused Levy Capacity	$ 201,211						
Expenditures	$ (1,931,569)	$ (1,272,053)	$ (1,011,920)	$ (861,474)	$ (1,094,330)	$ (1,254,722)	$ (1,233,515)
Add: Prior Year Projected Deficit	*$ -*	*$ -*	*$ -*	*$ (410,133)*	*$ (412,087)*	*$ (558,928)*	*$ (844,314)*
Projected Deficit	**$ 10,001**	**$ (410,133)**	**$ (0)**	**$ (412,087)**	**$ (558,928)**	**$ (844,314)**	**$ (1,150,050)**

Financial Forecast Line Item Detail

Line Code & Description	Object	Description	FY2016 Appropriated After Recap	FY2017 Forecast	FY2017 Target	FY2018 Forecast	FY2019 Forecast	FY2020 Forecast	FY2021 Forecast
General Government									
122 - SELECTMEN'S ADMINISTRATION	511000	ASSISTANT TO TOWN MANAGER	$ 39,312	$ -	$ -	$ -	$ -	$ -	$ -
	511001	SALARIES CLERICAL	$ -	$ 39,156	$ 39,156	$ 39,939	$ 40,738	$ 41,552	$ 42,383
		BOS RECORDING CLERK	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	514002	LONGEVITY PAY	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	512000	SALARIES SELECTMEN	$ 500	$ 500	$ 500	$ 500	$ 500	$ 500	$ 500
Personnel Sub-Total:			**$ 39,812**	**$ 39,656**	**$ 39,656**	**$ 40,439**	**$ 41,238**	**$ 42,052**	**$ 42,883**
	531006	PURCHASE A SERVICE	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	527500	METER RENTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	534200	PRINTING	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	534300	PARKING CLERK	$ 100	$ 104	$ 104	$ 106	$ 108	$ 110	$ 113
	534400	POSTAGE	$ 500	$ 520	$ 520	$ 531	$ 541	$ 552	$ 563
	534500	ADVERTISING	$ 1,000	$ 1,040	$ 1,040	$ 1,061	$ 1,082	$ 1,104	$ 1,126
	540000	OFFICE SUPPLIES	$ 500	$ 520	$ 520	$ 531	$ 541	$ 552	$ 563
	573000	DUES/MEMBERSHIP	$ 2,700	$ 2,809	$ 2,809	$ 2,865	$ 2,923	$ 2,981	$ 3,041
	573100	MEETINGS/SCHOOL	$ 2,300	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500
Expense Sub-Total:			**$ 7,100**	**$ 7,494**	$ 7,494	**$ 7,594**	**$ 7,696**	**$ 7,800**	**$ 7,906**
122 - SELECTMEN'S ADMINISTRATION - Total			**$ 46,912**	**$ 47,150**	**$ 47,150**	**$ 48,033**	**$ 48,933**	**$ 49,852**	**$ 50,789**
126 - TOWN MANAGER	511000	TOWN MANAGER SALARY	$ 125,000	$ 125,000	$ 125,000	$ 125,000	$ 125,000	$ 125,000	$ 125,000
		RETIREMENT CONTRIBUTION	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500
	511001	SALARIES CLERICAL	$ -	$ -	$ -	$ -			
Personnel Sub-Total:			**$ 127,500**	**$ 127,500**	**$ 127,500**	**$ 127,500**	**$ 127,500**	**$ 127,500**	**$ 127,500**
	531003	CONTRACTED SERVICES	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	534400	POSTAGE	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	534500	ADVERTISING	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	540000	OFFICE SUPPLIES	$ -	$ -	$ -	$ -	$ -	$ -	$ -
		MILEAGE REIMBURSEMENT	$ 350	$ 500	$ 500	$ 500	$ 500	$ 500	$ 500
	573000	DUES/MEMBERSHIP	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500
	573100	MEETINGS/SCHOOL	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500
Expense Sub-Total:			**$ 5,350**	**$ 5,500**	**$ 5,500**	**$ 5,500**	**$ 5,500**	**$ 5,500**	**$ 5,500**
126 - TOWN MANAGER- Total			**$ 132,850**	**$ 133,000**	**$ 133,000**	**$ 133,000**	**$ 133,000**	**$ 133,000**	**$ 133,000**
131 - FINANCE COMMITTEE	534500	ADVERTISING	$ 100	$ 100	$ 100	$ 100	$ 100	$ 100	$ 100

Line Code & Description	Object	Description	FY2016 Appropriated After Recap	FY2017 Forecast	FY2017 Target	FY2018 Forecast	FY2019 Forecast	FY2020 Forecast	FY2021 Forecast
	573000	DUES/MEMBERSHIP	$ 200	$ 250	$ 250	$ 250	$ 250	$ 250	$ 250
	573100	MEETINGS/SCHOOL	$ 500	$ 700	$ 700	$ 700	$ 700	$ 700	$ 700
131 - FINANCE COMMITTEE - Total			**$ 800**	**$ 1,050**	**$ 1,050**	**$ 1,050**	**$ 1,050**	**$ 1,050**	**$ 1,050**
135 - TOWN ACCOUNTANT	511000	TOWN ACCOUNTANT SALARY/ CFO	$ 78,686	$ 80,000	$ 80,000	$ 81,600	$ 83,232	$ 84,897	$ 86,595
	511001	SALARIES CLERICAL	$ 84,208	$ 85,652	$ 85,652	$ 87,366	$ 89,113	$ 90,895	$ 92,713
	514002	LONGEVITY PAY	$ 3,593	$ 3,407	$ 3,407	$ 3,475	$ 3,544	$ 3,615	$ 3,688
	519010	CONTRACT EVALUATION STIPEND							
Personnel Sub-Total:			**$ 166,487**	**$ 169,059**	**$ 169,059**	**$ 172,440**	**$ 175,889**	**$ 179,407**	**$ 182,995**
	534400	POSTAGE	$ 800	$ 800	$ 800	$ 800	$ 800	$ 800	$ 800
	540000	OFFICE SUPPLIES	$ 500	$ 500	$ 500	$ 500	$ 500	$ 500	$ 500
	571000	MILEAGE REIMBURSEMENT	$ 250	$ 250	$ 250	$ 250	$ 250	$ 250	$ 250
	573000	DUES/MEMBERSHIP	$ 350	$ 350	$ 350	$ 350	$ 350	$ 350	$ 350
	573100	MEETINGS/SCHOOL	$ 750	$ 750	$ 750	$ 750	$ 750	$ 750	$ 750
Expense Sub-Total:			**$ 2,650**	**$ 2,650**	**$ 2,650**	**$ 2,650**	**$ 2,650**	**$ 2,650**	**$ 2,650**
135 - TOWN ACCOUNTANT - Total			**$ 169,137**	**$ 171,709**	**$ 171,709**	**$ 175,090**	**$ 178,539**	**$ 182,057**	**$ 185,645**
	531020	AUDIT COSTS	$ 35,000	$ 38,588	$ 38,588	$ 38,588	$ 38,588	$ 39,745	$ 39,745
		GASB 45 VALUATION		$ 8,000	$ 8,000		$ 8,000		$ 8,000
136 - ANNUAL AUDIT - Total			**$ 35,000**	**$ 46,588**	**$ 46,588**	**$ 38,588**	**$ 46,588**	**$ 39,745**	**$ 47,745**
141 - ASSESSOR'S ADMINISTRATION	511000	SALARIES ADMINISTRATIVE ASSISTANT	$ 37,353	$ 38,739	$ 38,739	$ 39,514	$ 40,304	$ 41,110	$ 41,932
	511001	SALARIES CLERICAL	$ 18,983	$ 19,663	$ 19,663	$ 20,057	$ 20,458	$ 20,867	$ 21,284
	514002	LONGEVITY PAY	$ 1,293	$ 2,307	$ 2,307	$ 2,307	$ 2,307	$ 2,307	$ 2,307
	512000	SALARIES ELECTED OFFICIALS	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Personnel Sub-Total:			**$ 57,629**	**$ 60,709**	**$ 60,709**	**$ 61,877**	**$ 63,069**	**$ 64,284**	**$ 65,524**
	530500	TOWNS SHARE REGIONAL ASSESSOR	$ 63,600	$ 65,244	$ 65,244	$ 66,875	$ 68,547	$ 70,260	$ 72,017
		ANNUAL MEASURE & LIST PROGRAM	$ 18,900	$ 18,900	$ 18,900	$ 19,373	$ 19,857	$ 20,353	$ 20,862
	531001	BINDING VITAL RECORDS	$ 225	$ 234	$ 234	$ 239	$ 244	$ 248	$ 253
	531003	CONTRACTED SERVICES	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	531010	UPDATE MAPS	$ 2,400	$ 2,497	$ 2,497	$ 2,547	$ 2,598	$ 2,650	$ 2,703
	531011	DEED COPIES	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Line Code & Description	Object	Description	FY2016 Appropriated After Recap	FY2017 Forecast	FY2017 Target	FY2018 Forecast	FY2019 Forecast	FY2020 Forecast	FY2021 Forecast
	531018	DATA CONVERSION	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	534400	POSTAGE	$ 1,450	$ 1,561	$ 1,561	$ 1,592	$ 1,624	$ 1,656	$ 1,689
	534500	ADVERTISING	$ -	$ 52	$ 52	$ 53	$ 54	$ 55	$ 56
	540000	OFFICE SUPPLIES	$ 1,300	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000
	571000	MILEAGE REIMBURSEMENT	$ 150	$ 156	$ 156	$ 159	$ 162	$ 166	$ 169
	573000	DUES/MEMBERSHIP	$ 2,500	$ 2,445	$ 2,445	$ 2,494	$ 2,544	$ 2,595	$ 2,646
	573100	MEETINGS/SCHOOL	$ 200	$ 500	$ 500	$ 500	$ 500	$ 500	$ 500
Expenses Sub-Total:			**$ 90,725**	**$ 92,588**	**$ 92,588**	**$ 94,831**	**$ 97,129**	**$ 99,483**	**$ 101,896**
141 - ASSESSOR'S ADMINISTRATION - Total			**$ 148,354**	**$ 153,298**	**$ 153,298**	**$ 156,708**	**$ 160,198**	**$ 163,767**	**$ 167,420**

Line Code & Description	Object	Description	FY2016 Appropriated After Recap	FY2017 Forecast	FY2017 Target	FY2018 Forecast	FY2019 Forecast	FY2020 Forecast	FY2021 Forecast
145 - TREASURER'S ADMINISTRATION	511000	TREASURER'S SALARY	$ 27,603	$ 28,504	$ 28,504	$ 29,075	$ 29,656	$ 30,249	$ 30,854
	514002	LONGEVITY	$ 552	$ 570	$ 570	$ 570	$ 570	$ 570	$ 570
	511001	SALARIES CLERICAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	511002	SALARY ASSISTANT TREASURER	$ 27,984	$ 29,179	$ 29,179	$ 29,763	$ 30,358	$ 30,965	$ 31,585
Personnel Sub-Total:			**$ 56,140**	**$ 58,254**	**$ 58,254**	**$ 59,408**	**$ 60,584**	**$ 61,785**	**$ 63,009**
	527500	METER RENTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	531002	CERTIFYING NOTES	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	531003	CONTRACTED SERVICES	$ 500	$ 520	$ 520	$ 531	$ 541	$ 552	$ 563
	531014	BOND ISSUANCE COSTS	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	534400	POSTAGE	$ 4,000	$ 4,162	$ 4,162	$ 4,245	$ 4,330	$ 4,416	$ 4,505
	540000	OFFICE SUPPLIES	$ 1,075	$ 1,121	$ 1,121	$ 1,143	$ 1,166	$ 1,189	$ 1,213
	571000	MILEAGE REIMBURSEMENT	$ 300	$ 312	$ 312	$ 318	$ 325	$ 331	$ 338
	573000	DUES/MEMBERSHIP	$ 350	$ 350	$ 350	$ 350	$ 350	$ 350	$ 350
	573100	MEETINGS/SCHOOL	$ 750	$ 750	$ 750	$ 750	$ 750	$ 750	$ 750
Expenses Sub-Total:			**$ 6,975**	**$ 7,214**	**$ 7,214**	**$ 7,337**	**$ 7,461**	**$ 7,589**	**$ 7,718**
145 - TREASURER'S ADMINISTRATION - Total			**$ 63,115**	**$ 65,468**	**$ 65,468**	**$ 66,744**	**$ 68,046**	**$ 69,373**	**$ 70,727**
146 - TAX COLLECTOR'S ADMINISTRATION	511000	TAX COLLECTOR'S SALARY	$ 27,603	$ 28,504	$ 28,504	$ 29,075	$ 29,656	$ 30,249	$ 30,854
	514002	LONGEVITY PAY	$ 552	$ 570	$ 570	$ 570	$ 570	$ 570	$ 570
	511001	SALARIES ASSISTANT COLLECTOR	$ 30,169	$ 32,167	$ 32,167	$ 32,810	$ 33,466	$ 34,136	$ 34,818
Personnel Sub-Total:			**$ 58,325**	**$ 61,241**	**$ 61,241**	**$ 62,455**	**$ 63,692**	**$ 64,955**	**$ 66,243**
	527500	METER RENTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	531003	CONTRACTED SERVICES	$ 6,300	$ 6,532	$ 6,532	$ 6,662	$ 6,796	$ 6,931	$ 7,070
	531007	RECORDINGS-REGISTRY OF DEEDS	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	534400	POSTAGE	$ 12,000	$ 12,485	$ 12,485	$ 12,734	$ 12,989	$ 13,249	$ 13,514
	534500	ADVERTISING	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	540000	OFFICE SUPPLIES	$ 750	$ 780	$ 780	$ 796	$ 812	$ 828	$ 845
	571000	MILEAGE REIMBURSEMENT	$ 300	$ 312	$ 312	$ 318	$ 325	$ 331	$ 338
	573000	DUES/MEMBERSHIP	$ 100	$ 104	$ 104	$ 106	$ 108	$ 110	$ 113
	573100	MEETINGS/SCHOOL	$ 600	$ 624	$ 624	$ 637	$ 649	$ 662	$ 676
Expense Sub-Total:			**$ 20,050**	**$ 20,837**	**$ 20,837**	**$ 21,254**	**$ 21,679**	**$ 22,113**	**$ 22,555**
146 - TAX COLLECTOR'S ADMINISTRATION - Total			**$ 78,375**	**$ 82,078**	**$ 82,078**	**$ 83,709**	**$ 85,371**	**$ 87,067**	**$ 88,797**

Line Code & Description	Object	Description	FY2016 Appropriated After Recap	FY2017 Forecast	FY2017 Target	FY2018 Forecast	FY2019 Forecast	FY2020 Forecast	FY2021 Forecast
	531004	BANKING CHARGES	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000
149 - BANKING CHARGES - Total			**$ 1,000**	**$ 1,000**	**$ 1,000**	**$ 1,000**	**$ 1,000**	**$ 1,000**	**$ 1,000**
	531005	LEGAL EXPENSES	$ 112,500	$ 115,000	$ 115,000	$ 117,875	$ 120,822	$ 123,842	$ 126,938
151 - LEGAL EXPENSES - Total			**$ 112,500**	**$ 115,000**	**$ 115,000**	**$ 117,875**	**$ 120,822**	**$ 123,842**	**$ 126,938**
155 - TECHNOLOGY DIRECTOR	511000	IT DIRECTOR SALARY	$ 36,460	$ 40,541	$ 40,541	$ 41,352	$ 42,179	$ 43,022	$ 43,883
	511002	TECH ASSISTANT SALARIES	$ 29,864	$ 40,799	$ 24,000	$ 41,615	$ 42,447	$ 43,296	$ 44,162
	514002	LONGEVITY PAY	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Personnel Sub-Total:			**$ 66,324**	**$ 81,340**	**$ 64,541**	**$ 82,966**	**$ 84,626**	**$ 86,318**	**$ 88,045**
	521006	SOFTWARE MAINTENANCE	$ 40,335	$ 41,343	$ 41,343	$ 42,170	$ 43,014	$ 43,874	$ 44,751
	521001	HARDWARE MAINTENANCE	$ 17,661	$ 19,027	$ 19,027	$ 19,502	$ 19,990	$ 20,490	$ 21,002
	555045	HARDWARE LEASE	$ 16,606	$ 17,021	$ 17,021	$ 17,447	$ 17,883	$ 18,330	$ 18,788
	531007	WEBSITE HOSTING	$ 5,500	$ 5,638	$ 5,638	$ 5,778	$ 5,923	$ 6,071	$ 6,223
	531006	PURCHASE OF SERVICE	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	531012	TRAINING	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	531021	INTERNET ACCESS	$ 5,684	$ 5,826	$ 5,826	$ 5,943	$ 6,061	$ 6,183	$ 6,306
	540000	SUPPLIES	$ 370	$ 379	$ 379	$ 387	$ 395	$ 402	$ 411
	571000	MILEAGE REIMBURSEMENT	$ -	$ 500	$ 500	$ 500	$ 500	$ 500	$ 500
	573000	DUES/MEMBERSHIP	$ -	$ 780	$ 780	$ 796	$ 812	$ 828	$ 845
Expense Sub-Total:			**$ 86,156**	**$ 90,514**	**$ 90,514**	**$ 92,523**	**$ 94,577**	**$ 96,678**	**$ 98,826**
155 - TECHNOLOGY DIRECTOR - Total			**$ 152,480**	**$ 171,854**	**$ 155,055**	**$ 175,490**	**$ 179,203**	**$ 182,996**	**$ 186,870**
158 - TAX TITLE REDEMP/FORECLOSURE	511001	SALARIES CLERICAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	531006	PURCHASE OF SERVICE	$ 6,500	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
	531007	RECORDINGS-REGISTRY OF DEEDS	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000
	534500	ADVERTISING	$ 500	$ 500	$ 500	$ 500	$ 500	$ 500	$ 500
158 - TAX TITLE REDEMP/FORECLOSURE - Total			**$ 8,000**	**$ 6,500**	**$ 6,500**	**$ 6,500**	**$ 6,500**	**$ 6,500**	**$ 6,500**

Line Code & Description	Object	Description	FY2016 Appropriated After Recap	FY2017 Forecast	FY2017 Target	FY2018 Forecast	FY2019 Forecast	FY2020 Forecast	FY2021 Forecast
161 - TOWN CLERK'S ADMINISTRATION	511001	SALARIES CLERICAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	511002	ASSISTANT TOWN CLERK SALARY	$ 25,788	$ 27,369	$ 27,369	$ 27,916	$ 28,474	$ 29,044	$ 29,625
	519007	RECORDING VITAL STATISTICS FEE	$ -	$ 400	$ 400	$ 408	$ 416	$ 424	$ 433
	519010	CONTRACT EVALUATION STIPEND	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Personnel Sub-Total:			**$ 25,788**	**$ 27,769**	**$ 27,769**	**$ 28,324**	**$ 28,890**	**$ 29,468**	**$ 30,058**
	527500	METER RENTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	531003	CONTRACTED SERVICES	$ 2,670	$ 2,778	$ 2,778	$ 2,833	$ 2,890	$ 2,948	$ 3,007
	531007	RECORDINGS-REGISTRY OF DEEDS	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	534400	POSTAGE	$ -	$ 510	$ 510	$ 520	$ 530	$ 541	$ 552
	540000	OFFICE SUPPLIES	$ 675	$ 700	$ 700	$ 714	$ 728	$ 743	$ 758
	571000	MILEAGE REIMBURSEMENT	$ 500	$ 512	$ 512	$ 522	$ 533	$ 543	$ 554
	573000	DUES/MEMBERSHIP	$ 100	$ 104	$ 104	$ 106	$ 108	$ 110	$ 113
	573100	MEETINGS/SCHOOL	$ 650	$ 676	$ 676	$ 690	$ 704	$ 718	$ 732
Expenses Sub-Total:			**$ 4,595**	**$ 5,280**	**$ 5,280**	**$ 5,386**	**$ 5,493**	**$ 5,603**	**$ 5,715**
161 - TOWN CLERK'S ADMINISTRATION - Total			**$ 30,383**	**$ 33,049**	**$ 33,049**	**$ 33,710**	**$ 34,384**	**$ 35,072**	**$ 35,773**
162 - ELECTIONS	512100	SALARIES ELECTION WORKERS	$ 5,200	$ 7,500	$ 7,500	$ 6,123	$ 6,123	$ 6,123	$ 6,123
	531008	POLICE/CUSTODIANS ELECTIONS	$ 1,550	$ 2,500	$ 2,500	$ 2,142	$ 2,142	$ 2,142	$ 2,142
Personnel Sub-Total:			**$ 6,750**	**$ 10,000**	**$ 10,000**	**$ 8,265**	**$ 8,265**	**$ 8,265**	**$ 8,265**
	534200	PRINTING	$ 6,600	$ 6,900	$ 6,900	$ 7,038	$ 7,179	$ 7,323	$ 7,469
	534400	POSTAGE	$ 250	$ 260	$ 260	$ 265	$ 271	$ 276	$ 282
	549000	LUNCHES	$ 465	$ 484	$ 484	$ 493	$ 503	$ 513	$ 524
	540000	OFFICE SUPPLIES	$ 150	$ 156	$ 156	$ 159	$ 162	$ 166	$ 169
Expense Sub-Total:			**$ 7,465**	**$ 7,800**	**$ 7,800**	**$ 7,956**	**$ 8,115**	**$ 8,278**	**$ 8,443**
162 - ELECTIONS - Total			**$ 14,215**	**$ 17,800**	**$ 17,800**	**$ 16,221**	**$ 16,380**	**$ 16,543**	**$ 16,708**
163 - REGISTRATION & CENSUS	512100	SALARIES REGISTRATION & CENSUS	$ 9,000	$ 9,000	$ 9,000	$ 9,180	$ 9,364	$ 9,551	$ 9,742
	519000	STIPEND - REGISTRAR'S FEE	$ -	$ 400	$ 400	$ -	$ -	$ -	$ -

Line Code & Description	Object	Description	FY2016 Appropriated After Recap	FY2017 Forecast	FY2017 Target	FY2018 Forecast	FY2019 Forecast	FY2020 Forecast	FY2021 Forecast
Personnel Sub-Total:			**$ 9,000**	**$ 9,400**	**$ 9,400**	**$ 9,180**	**$ 9,364**	**$ 9,551**	**$ 9,742**
	527500	METER RENTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	531003	CONTRACTED SERVICES	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	531016	STREET LISTS	$ 450	$ 473	$ 473	$ 483	$ 493	$ 502	$ 512
	534200	PRINTING	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	534400	POSTAGE	$ 2,300	$ 2,418	$ 2,418	$ 2,466	$ 2,516	$ 2,566	$ 2,617
	540000	OFFICE SUPPLIES	$ 450	$ 468	$ 468	$ 478	$ 487	$ 497	$ 507
	571000	MILEAGE REIMBURSEMENT	$ 275	$ 286	$ 286	$ 292	$ 298	$ 304	$ 310
Expense Sub-Total:			**$ 3,475**	**$ 3,646**	**$ 3,646**	**$ 3,718**	**$ 3,793**	**$ 3,869**	**$ 3,946**
163 - REGISTRATION & CENSUS - Total			**$ 12,475**	**$ 13,046**	**$ 13,046**	**$ 12,898**	**$ 13,156**	**$ 13,420**	**$ 13,688**
	512000	TOWN CLERK'S SALARY	$ 46,579	$ 47,511	$ 47,511	$ 48,461	$ 49,430	$ 50,419	$ 51,427
164 - TOWN CLERK'S SALARY - Total			**$ 46,579**	**$ 47,511**	**$ 47,511**	**$ 48,461**	**$ 49,430**	**$ 50,419**	**$ 51,427**
171 - CONSERVATION COMMISSION	511001	SALARY ADMINISTRATIVE ASSISTANT	$ 32,399	$ 32,000	$ 32,000	$ 32,640	$ 33,293	$ 33,959	$ 34,638
		LONGEVITY	$ 647	$ -	$ -	$ -	$ -	$ -	$ -
Personnel Sub-Total			**$ 33,046**	**$ 32,000**	**$ 32,000**	**$ 32,640**	**$ 33,293**	**$ 33,959**	**$ 34,638**
	521003	BRIDGE REPAIR & MTC	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	531006	PURCHASE OF SERVICE	$ 750	$ 780	$ 780	$ 796	$ 812	$ 828	$ 845
	531012	TOWN FOREST COMMITTEE	$ 250	$ 260	$ 260	$ 265	$ 271	$ 276	$ 282
	531007	RECORDINGS-REGISTRY OF DEEDS	$ 150	$ 156	$ 156	$ 159	$ 162	$ 166	$ 169
	531013	CONSULTANT	$ 12,000	$ 13,230	$ 13,230	$ 13,892	$ 14,586	$ 15,315	$ 16,081
	534400	POSTAGE	$ 650	$ 676	$ 676	$ 690	$ 704	$ 718	$ 732
	534500	ADVERTISING	$ 650	$ 676	$ 676	$ 690	$ 704	$ 718	$ 732
	540000	OFFICE SUPPLIES	$ 500	$ 520	$ 520	$ 531	$ 541	$ 552	$ 563
	573000	DUES/MEMBERSHIP	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000
Expense Sub-Total:			**$ 15,950**	**$ 17,299**	**$ 17,299**	**$ 18,022**	**$ 18,779**	**$ 19,572**	**$ 20,403**
171 - CONSERVATION COMMISSION - Total			**$ 48,996**	**$ 49,299**	**$ 49,299**	**$ 50,662**	**$ 52,072**	**$ 53,531**	**$ 55,041**

Line Code & Description	Object	Description	FY2016 Appropriated After Recap	FY2017 Forecast	FY2017 Target	FY2018 Forecast	FY2019 Forecast	FY2020 Forecast	FY2021 Forecast
175 - PLANNING BOARD	511000	SALARY PLANNING DIRECTOR	$ 88,333	$ 90,628	$ 90,628	$ 92,441	$ 94,289	$ 96,175	$ 98,099
	514002	LONGEVITY PAY	$ 1,247	$ 1,247	$ 1,247	$ 1,247	$ 1,247	$ 1,247	$ 1,247
	511001	SALARIES CLERICAL	$ 41,656	$ 43,581	$ 43,581	$ 44,453	$ 45,342	$ 46,249	$ 47,174
Personnel Sub-Total:			**$ 131,236**	**$ 135,456**	**$ 135,456**	**$ 138,141**	**$ 140,879**	**$ 143,671**	**$ 146,520**
	521001	OFFICE EQUIPMENT MTC	$ -	$ 416	$ 416	$ 424	$ 433	$ 442	$ 450
	531010	UPDATE MAPS	$ 500	$ 250	$ 250	$ 250	$ 250	$ 250	$ 250
	531013	CONSULTANT	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	531017	PUBLICATIONS	$ 420	$ 353	$ 353	$ 360	$ 367	$ 374	$ 382
	534400	POSTAGE	$ 300	$ 312	$ 312	$ 318	$ 325	$ 331	$ 338
	534500	ADVERTISING	$ 420	$ 437	$ 437	$ 446	$ 455	$ 464	$ 473
	540000	OFFICE SUPPLIES	$ 1,500	$ 1,515	$ 1,515	$ 1,546	$ 1,577	$ 1,608	$ 1,640
	571000	MILEAGE REIMBURSEMENT	$ 260	$ 271	$ 271	$ 276	$ 282	$ 287	$ 293
	573000	DUES/MEMBERSHIP	$ 379	$ 375	$ 375	$ 382	$ 390	$ 397	$ 405
	531036	MASTER PLAN UPDATE	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	573100	MEETINGS/SCHOOL	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500
Expense Sub-Total:			**$ 5,279**	**$ 5,429**	**$ 5,429**	**$ 5,502**	**$ 5,577**	**$ 5,654**	**$ 5,732**
175 - PLANNING BOARD - Total			**$ 136,515**	**$ 140,885**	**$ 140,885**	**$ 143,643**	**$ 146,456**	**$ 149,325**	**$ 152,251**
176 - ZONING BOARD OF APPEALS	511001	SALARIES CLERICAL	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500
Personnel Sub-Total:			**$ 2,500**	**$ 2,500**	**$ 2,500**	**$ 2,500**	**$ 2,500**	**$ 2,500**	**$ 2,500**
	531003	CONTRACTED SERVICES							
	534200	PRINTING	$ 25	$ 25	$ 25	$ 25	$ 25	$ 25	$ 25
	534400	POSTAGE	$ 500	$ 500	$ 500	$ 500	$ 500	$ 500	$ 500
	534500	ADVERTISING	$ 600	$ 600	$ 600	$ 600	$ 600	$ 600	$ 600
	540000	OFFICE SUPPLIES	$ 100	$ 100	$ 100	$ 100	$ 100	$ 100	$ 100
	571000	MILEAGE REIMBURSEMENT	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	573000	DUES/MEMBERSHIP	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	573100	MEETINGS/SCHOOL	$ 250	$ 250	$ 250	$ 250	$ 250	$ 250	$ 250
Expense Sub-Total:			**$ 1,475**	**$ 1,475**	**$ 1,475**	**$ 1,475**	**$ 1,475**	**$ 1,475**	**$ 1,475**

Line Code & Description	Object	Description	FY2016 Appropriated After Recap	FY2017 Forecast	FY2017 Target	FY2018 Forecast	FY2019 Forecast	FY2020 Forecast	FY2021 Forecast
176 - ZONING BOARD OF APPEALS - Total			$ 3,975	$ 3,975	$ 3,975	$ 3,975	$ 3,975	$ 3,975	$ 3,975
Total: General Government			$ 1,241,661	$ 1,300,260	$ 1,283,461	$ 1,313,357	$ 1,345,103	$ 1,362,534	$ 1,395,347
		Percent Increase by Category over Prior Year		4.72%	3.37%	2.33%	2.42%	1.30%	2.41%
Central Purchasing									
199 - CENTRAL PURCHASING	521001	OFFICE EQUIPMENT MTC	$ 5,100	$ 5,306	$ 5,306	$ 5,412	$ 5,520	$ 5,631	$ 5,743
	521006	SEWERAGE DISPOSAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	521007	EQUIPMENT MTC	$ 5,100	$ 5,306	$ 5,306	$ 5,412	$ 5,520	$ 5,631	$ 5,743
	521011	ELECTRICITY CHARGES	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	521012	HEATING CHARGES/FUEL OIL	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	521013	RUBBISH REMOVAL CHARGES	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	521014	TELEPHONE CHARGES	$ 42,000	$ 43,911	$ 43,911	$ 45,009	$ 46,134	$ 47,287	$ 48,470
	521025	HEATING CHARGES/NATURAL GAS	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	534400	POSTAGE	$ 750	$ 780	$ 780	$ 796	$ 812	$ 828	$ 845
	523001	WATER CHARGES	$ -	$ -	$ -	$ -	$ -	$ -	$ -
199 - CENTRAL PURCHASING - Total			$ 52,950	$ 55,303	$ 55,303	$ 56,629	$ 57,987	$ 59,377	$ 60,801
Police									
210 - POLICE DEPARTMENT	511000	SALARY POLICE CHIEF	$ 89,304	$ 93,825	$ 93,825	$ 96,171	$ 98,575	$ 101,039	$ 103,565
	511001	SALARY ADMINISTRATIVE ASSISTANT	$ 48,661	$ 49,007	$ 49,007	$ 49,988	$ 50,987	$ 52,007	$ 53,047
	511004	SARGENTS SALARIES	$ 271,571	$ 270,535	$ 270,535	$ 275,945	$ 281,464	$ 287,094	$ 292,835
		DETECTIVE/ SERGEANT/ PATROL V	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	511005	LIEUTENANTS SALARIES	$ 78,077	$ 77,779	$ 77,779	$ 79,334	$ 80,921	$ 82,539	$ 84,190
	511006	PATROLMAN SALARIES	$ 468,628	$ 470,355	$ 470,355	$ 479,763	$ 489,358	$ 499,145	$ 509,128
	513000	SALARIES OVERTIME	$ 90,584	$ 120,000	$ 95,113	$ 122,400	$ 124,848	$ 127,345	$ 129,892
	514000	SHIFT DIFFERENTIAL	$ 16,685	$ 17,193	$ 17,193	$ 17,536	$ 17,887	$ 18,245	$ 18,610
	514001	HOLIDAY PAY	$ 33,800	$ 35,166	$ 35,166	$ 35,869	$ 36,586	$ 37,318	$ 38,064
	514002	LONGEVITY PAY	$ 14,298	$ 16,386	$ 16,386	$ 16,714	$ 17,048	$ 17,389	$ 17,737
	514003	COURT TIME	$ 20,000	$ 19,154	$ 19,154	$ 19,537	$ 19,928	$ 20,326	$ 20,733
	514004	OFF DUTY DETAIL	$ 20,000	$ 19,768	$ 19,768	$ 20,163	$ 20,566	$ 20,978	$ 21,397
	517000	COURT STIPENDS	$ 3,100	$ 3,100	$ 3,100	$ 3,100	$ 3,100	$ 3,100	$ 3,100
	519001	UNIFORM ALLOWANCE	$ 21,700	$ 21,700	$ 21,700	$ 21,700	$ 21,700	$ 21,700	$ 21,700
	519002	CAREER INCENTIVE	$ 50,053	$ 57,298	$ 57,298	$ 58,444	$ 59,613	$ 60,805	$ 62,021
	519003	FIRE ARMS TRAINING	$ 16,000	$ 16,000	$ 16,000	$ 16,320	$ 16,646	$ 16,979	$ 17,319

Line Code & Description	Object	Description	FY2016 Appropriated After Recap	FY2017 Forecast	FY2017 Target	FY2018 Forecast	FY2019 Forecast	FY2020 Forecast	FY2021 Forecast
	519004	CPR TRAINING	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	519009	IN-SERV/SPECIALIZED TRAINING	$ 36,000	$ 36,000	$ 36,000	$ 36,720	$ 37,454	$ 38,203	$ 38,968
		COMMUNITY POLICING	$ 3,500	$ 3,500	$ 3,500	$ 3,570	$ 3,641	$ 3,714	$ 3,789
	519010	CONTRACT EVALUATION STIPEND							
Personnel Sub-Total:			**$ 1,281,962**	**$ 1,326,765**	**$ 1,301,878**	**$ 1,353,273**	**$ 1,380,324**	**$ 1,407,927**	**$ 1,436,095**
	521007	EQUIPMENT MTC	$ 5,500	$ 5,218	$ 5,218	$ 5,322	$ 5,428	$ 5,537	$ 5,648
		BULLETPROOF VESTS	$ 3,600	$ 3,600	$ 3,600				
	521006	SEWER CHARGES	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	521011	ELECTRICITY CHARGES	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	521012	HEATING CHARGES/FUEL OIL	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	523001	WATER CHARGES	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	573200	TRAINING COURSE FEES	$ 13,300	$ 13,837	$ 13,837	$ 14,114	$ 14,396	$ 14,684	$ 14,978
	531006	PURCHASE OF SERVICE	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	534200	PRINTING	$ 4,000	$ 4,162	$ 4,162	$ 4,245	$ 4,330	$ 4,416	$ 4,505
	534400	POSTAGE	$ 750	$ 750	$ 750	$ 765	$ 780	$ 796	$ 812
	534500	ADVERTISING	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	540000	OFFICE SUPPLIES	$ 4,000	$ 3,121	$ 3,121	$ 3,184	$ 3,247	$ 3,312	$ 3,378
	551001	SUPPLIES FIREARMS QUALIFICATIO	$ 7,000	$ 7,283	$ 7,283	$ 7,428	$ 7,577	$ 7,729	$ 7,883
	571000	MILEAGE REIMBURSEMENT	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	573000	DUES/MEMBERSHIP	$ 4,370	$ 4,547	$ 4,547	$ 4,637	$ 4,730	$ 4,825	$ 4,921
	551002	BADGES	$ 2,500	$ 2,500	$ 2,500	$ 2,750	$ 3,025	$ 3,328	$ 3,660
Expenses Sub-Total:			**$ 45,020**	**$ 45,017**	**$ 45,017**	**$ 42,445**	**$ 43,514**	**$ 44,627**	**$ 45,785**
210 - POLICE DEPARTMENT - Total			**$ 1,326,982**	**$ 1,371,782**	**$ 1,346,895**	**$ 1,395,719**	**$ 1,423,838**	**$ 1,452,554**	**$ 1,481,880**
213 - POLICE LOCK UP	511014	PAYROLL LOCK-UP	$ 70,000	$ 73,500	$ 73,500	$ 74,970	$ 76,469	$ 77,999	$ 79,559
Personnel Sub-Total:			**$ 70,000**	**$ 73,500**	**$ 73,500**	**$ 74,970**	**$ 76,469**	**$ 77,999**	**$ 79,559**
	531006	PURCHASE OF SERVICE	$ 2,500	$ 2,550	$ 2,550	$ 2,601	$ 2,653	$ 2,706	$ 2,760
	540000	OFFICE SUPPLIES	$ 2,500	$ 2,550	$ 2,550	$ 2,601	$ 2,653	$ 2,706	$ 2,760
Expenses Sub-Total:			**$ 5,000**	**$ 5,100**	**$ 5,100**	**$ 5,202**	**$ 5,306**	**$ 5,412**	**$ 5,520**
213 - POLICE LOCK UP - Total			**$ 75,000**	**$ 78,600**	**$ 78,600**	**$ 80,172**	**$ 81,775**	**$ 83,411**	**$ 85,079**

Line Code & Description	Object	Description	FY2016 Appropriated After Recap	FY2017 Forecast	FY2017 Target	FY2018 Forecast	FY2019 Forecast	FY2020 Forecast	FY2021 Forecast
524 - POLICE/FIRE MEDICAL	531035	MEDICAL EXPENSES	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
524 - POLICE/FIRE MEDICAL - Total			**$ 5,000**	**$ 5,000**	**$ 5,000**	**$ 5,000**	**$ 5,000**	**$ 5,000**	**$ 5,000**
214 - INJURY LEAVE	515000	INJURY LEAVE	$ 5,000	$ 5,513	$ 5,513	$ 5,788	$ 6,078	$ 6,381	$ 6,700
214 - INJURY LEAVE - Total			**$ 5,000**	**$ 5,513**	**$ 5,513**	**$ 5,788**	**$ 6,078**	**$ 6,381**	**$ 6,700**
Total: Police Department			**$ 1,411,982**	**$ 1,460,895**	**$ 1,436,008**	**$ 1,486,679**	**$ 1,516,691**	**$ 1,547,346**	**$ 1,578,660**
Fire Department									
220 - FIRE DEPARTMENT	511000	FIRE CHIEF SALARY	$ 84,000	$ 90,707	$ 90,707	$ 93,428	$ 96,231	$ 99,118	$ 102,091
	511001	ADMINISTRATIVE ASSISTANT/EMT	$ 45,224	$ 46,402	$ 46,402	$ 47,330	$ 48,276	$ 49,242	$ 50,227
	511007	DAYMEN SALARIES	$ 206,749	$ 205,960	$ 205,960	$ 210,080	$ 214,281	$ 218,567	$ 222,938
	511008	AMBULANCE DIRECTOR SALARY	$ 1,266	$ 1,266	$ 1,266	$ 1,266	$ 1,266	$ 1,266	$ 1,266
		PER DIEM AMBULANCE COVERAGE	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	511009	FIRE OFFICERS SALARIES	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	511010	FIREFIGHTERS SALARIES	$ 90,000	$ 90,203	$ 90,203	$ 92,007	$ 93,847	$ 95,724	$ 97,638
	511011	EMT'S SALARIES	$ 172,656	$ 176,109	$ 176,109	$ 179,631	$ 183,224	$ 186,888	$ 190,626
	513000	SALARIES OVERTIME	$ 25,000	$ 26,010	$ 26,010	$ 26,530	$ 27,061	$ 27,602	$ 28,154
	519001	UNIFORM ALLOWANCE	$ 3,300	$ 3,300	$ 3,300	$ 3,300	$ 3,300	$ 3,300	$ 3,300
	514002	LONGEVITY PAY	$ 5,499	$ 5,478	$ 5,478	$ 6,365	$ 6,365	$ 6,365	$ 6,365
	519003	TRAINING FIREFIGHTERS	$ 10,926	$ 11,368	$ 11,368	$ 11,595	$ 11,827	$ 12,063	$ 12,305
	519005	WEEKEND ON CALL STIPEND	$ 6,500	$ 6,500	$ 6,500	$ 6,500	$ 6,500	$ 6,500	$ 6,500
	519010	CONTRACT EVALUATION STIPEND	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	519004	EMT BASIC/INTERMEDIATE STIPEND	$ 10,500	$ 9,000	$ 9,000	$ 9,000	$ 9,000	$ 9,000	$ 9,000
Personnel Sub-Total:			**$ 661,620**	**$ 672,302**	**$ 672,302**	**$ 687,032**	**$ 701,178**	**$ 715,635**	**$ 730,411**
	521004	BLDG REPAIRS & MTC	$ 1,500	$ 2,500	$ 2,500	$ 3,000	$ 3,500	$ 4,000	$ 4,500
	521008	EQUIPMENT MTC - EMS	$ 2,500	$ 2,601	$ 2,601	$ 2,653	$ 2,706	$ 2,760	$ 2,815
	521009	EQUIPMENT MTC - FIREFIGHTERS	$ 5,000	$ 5,202	$ 5,202	$ 5,306	$ 5,412	$ 5,520	$ 5,631
	531023	RECERTIFICATION - EMS	$ 2,550	$ 2,591	$ 2,591	$ 2,642	$ 2,695	$ 2,749	$ 2,804
	531024	FEES/LICENSES EMS	$ 10,000	$ 10,404	$ 10,404	$ 10,612	$ 10,824	$ 11,041	$ 11,262
		TELEPHONE REIMBURSEMENT	$ 720	$ 749	$ 749	$ 764	$ 779	$ 795	$ 811
	534400	POSTAGE	$ 300	$ 312	$ 312	$ 318	$ 325	$ 331	$ 338
	540000	OFFICE SUPPLIES	$ 1,000	$ 1,040	$ 1,040	$ 1,061	$ 1,082	$ 1,104	$ 1,126
	541003	FIREFIGHTING/TRAINING SUPPLIES	$ 5,000	$ 5,202	$ 5,202	$ 5,306	$ 5,412	$ 5,520	$ 5,631
	541004	EMS SUPPLIES	$ 6,000	$ 6,242	$ 6,242	$ 6,367	$ 6,495	$ 6,624	$ 6,757

Line Code & Description	Object	Description	FY2016 Appropriated After Recap	FY2017 Forecast	FY2017 Target	FY2018 Forecast	FY2019 Forecast	FY2020 Forecast	FY2021 Forecast
	541006	FOOD AT FIRES	$ 350	$ 364	$ 364	$ 371	$ 379	$ 386	$ 394
	573000	DUES/MEMBERSHIP	$ 2,000	$ 2,081	$ 2,081	$ 2,122	$ 2,165	$ 2,208	$ 2,252
	573001	MEETINGS/SCHOOL FIREFIGHTERS	$ 2,500	$ 2,601	$ 2,601	$ 2,653	$ 2,706	$ 2,760	$ 2,815
	573100	MEETINGS/SCHOOL	$ 2,500	$ 2,601	$ 2,601	$ 2,653	$ 2,706	$ 2,760	$ 2,815
	582001	CAPITAL PROTECTIVE EQUIPMENT	$ 10,000	$ 10,404	$ 10,404	$ 10,612	$ 10,824	$ 11,041	$ 11,262
	587003	FIRE CHIEF COMMAND CAR	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	582002	CAPITAL REPLACEMENT EQUIPMENT	$ 10,000	$ 10,404	$ 10,404	$ 10,612	$ 10,824	$ 11,041	$ 11,262
Expenses Sub-Total:			**$ 61,920**	**$ 65,299**	**$ 65,299**	**$ 67,055**	**$ 68,836**	**$ 70,642**	**$ 72,475**
220 - FIRE DEPARTMENT - Total			**$ 723,540**	**$ 737,601**	**$ 737,601**	**$ 754,086**	**$ 770,014**	**$ 786,278**	**$ 802,886**
223 - FIRE HYDRANT EXPENSE	523002	HYDRANT EXPENSE	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000
223 - FIRE HYDRANT EXPENSE - Total			**$ 15,000**	**$ 15,000**	**$ 15,000**	**$ 15,000**	**$ 15,000**	**$ 15,000**	**$ 15,000**
227 - MTC OF TOWN RADIOS	521007	EQUIPMENT MTC	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
227 - MTC OF TOWN RADIOS - Total			**$ 10,000**	**$ 10,000**	**$ 10,000**	**$ 10,000**	**$ 10,000**	**$ 10,000**	**$ 10,000**
Total: Fire Department			**$ 748,540**	**$ 762,601**	**$ 762,601**	**$ 779,086**	**$ 795,014**	**$ 811,278**	**$ 827,886**
228 - RADIO WATCH	511003	SALARIES STAFF	$ -	$ -	$ -	$ -	$ -	$ -	$ -
		CLERICAL SALARIES	$ -	$ -	$ -	$ -	$ -	$ -	$ -
		DESK OFFICER/ RESERVE POLICE OFFICERS	$ 96,000	$ 102,000	$ 102,000	$ 104,040	$ 106,121	$ 108,243	$ 110,408
	519001	UNIFORM ALLOWANCE	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Personnel Sub-Total:			**$ 96,000**	**$ 102,000**	**$ 102,000**	**$ 104,040**	**$ 106,121**	**$ 108,243**	**$ 110,408**
	534500	ADVERTISING							
	540000	OFFICE SUPPLIES							

Line Code & Description	Object	Description	FY2016 Appropriated After Recap	FY2017 Forecast	FY2017 Target	FY2018 Forecast	FY2019 Forecast	FY2020 Forecast	FY2021 Forecast
	573100	MEETINGS/SCHOOL							
		ASSESSMENT	$ 191,975	$ 170,875	$ 170,875	$ 158,274	$ 163,023	$ 167,913	$ 172,951
Expense Sub-Total:			**$ 191,975**	**$ 170,875**	**$ 170,875**	**$ 158,274**	**$ 163,023**	**$ 167,913**	**$ 172,951**
228 - RADIO WATCH - Total			**$ 287,975**	**$ 272,875**	**$ 272,875**	**$ 262,314**	**$ 269,143**	**$ 276,156**	**$ 283,359**
Total: Radio Watch			**$ 287,975**	**$ 272,875**	**$ 272,875**	**$ 262,314**	**$ 269,143**	**$ 276,156**	**$ 283,359**
Other Protection									
241 - BUILDING INSPECTION	511000	BUILDING INSPECTOR SALARY	$ 63,995	$ 65,295	$ 65,295	$ 66,601	$ 67,933	$ 69,292	$ 70,678
	511001	ADMINISTRATIVE ASSISTANT SALARY	$ 42,072	$ 43,581	$ 43,581	$ 44,453	$ 45,342	$ 46,249	$ 47,174
	511003	ASST BUILDING INSPECTOR SALARY	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
	519008	BLDG INSPECTOR MILEAGE STIPEND	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
	514002	LONGEVITY PAY	$ 3,995	$ 4,074	$ 4,074	$ 4,155	$ 4,238	$ 4,323	$ 4,409
	519010	ADMINISTRATIVE ASSISTANT EVAL STIPEND							
Personnel Sub-Total:			**$ 120,063**	**$ 122,950**	**$ 122,950**	**$ 125,209**	**$ 127,513**	**$ 129,864**	**$ 132,261**
	521001	OFFICE EQUIPMENT MTC	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	531017	PUBLICATIONS	$ 325	$ 338	$ 338	$ 345	$ 352	$ 359	$ 366
	534400	POSTAGE	$ 230	$ 239	$ 239	$ 244	$ 249	$ 254	$ 259
	540000	OFFICE SUPPLIES	$ 400	$ 416	$ 416	$ 424	$ 433	$ 442	$ 450
	558000	UNIFORM ALLOWANCE	$ 350	$ 364	$ 364	$ 371	$ 379	$ 386	$ 394
	571000	MILEAGE REIMBURSEMENT	$ 725	$ 754	$ 754	$ 769	$ 785	$ 800	$ 816
	573000	DUES/MEMBERSHIP	$ 500	$ 500	$ 500	$ 500	$ 500	$ 500	$ 500
	573100	MEETINGS/SCHOOL	$ 500	$ 500	$ 500	$ 500	$ 500	$ 500	$ 500
Expense Sub-Total:			**$ 3,030**	**$ 3,112**	**$ 3,112**	**$ 3,154**	**$ 3,197**	**$ 3,241**	**$ 3,286**
241 - BUILDING INSPECTION - Total			**$ 123,093**	**$ 126,062**	**$ 126,062**	**$ 128,363**	**$ 130,711**	**$ 133,105**	**$ 135,547**
242 - GAS INSPECTOR	511000	SALARY GAS INSPECTOR	$ 7,500	$ 7,500	$ 7,500	$ 7,500	$ 7,500	$ 7,500	$ 7,500
	511002	SALARIES ASSISTANTS							
Personnel Sub-Total:			**$ 7,500**	**$ 7,500**	**$ 7,500**	**$ 7,500**	**$ 7,500**	**$ 7,500**	**$ 7,500**
	573100	MEETINGS/SCHOOL	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Expense Sub-Total:			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Line Code & Description	Object	Description	FY2016 Appropriated After Recap	FY2017 Forecast	FY2017 Target	FY2018 Forecast	FY2019 Forecast	FY2020 Forecast	FY2021 Forecast
242 - GAS INSPECTOR - Total			$ 7,500	$ 7,500	$ 7,500	$ 7,500	$ 7,500	$ 7,500	$ 7,500
243 - PLUMBING INSPECTOR	511000	SALARY PLUMBING INSPECTOR	$ 7,500	$ 7,500	$ 7,500	$ 7,500	$ 7,500	$ 7,500	$ 7,500
	511002	SALARIES ASSISTANTS	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Personnel Sub-Total:			**$ 7,500**	**$ 7,500**	**$ 7,500**	**$ 7,500**	**$ 7,500**	**$ 7,500**	**$ 7,500**
	573100	MEETINGS/SCHOOL	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Expense Sub-Total:			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
243 - PLUMBING INSPECTOR - Total			**$ 7,500**	**$ 7,500**	**$ 7,500**	**$ 7,500**	**$ 7,500**	**$ 7,500**	**$ 7,500**
244 - INSPECTOR OF WGHTS & MEASURES	511000	SALARY INS OF WGHTS/MEASURES	$ 3,500	$ 3,500	$ 3,500	$ 3,500	$ 3,500	$ 3,500	$ 3,500
Personnel Sub-Total:			**$ 3,500**	**$ 3,500**	**$ 3,500**	**$ 3,500**	**$ 3,500**	**$ 3,500**	**$ 3,500**
	519008	MILEAGE STIPEND	$ 500	$ 500	$ 500	$ 500	$ 500	$ 500	$ 500
	540000	OFFICE SUPPLIES	$ 100	$ 300	$ 300	$ 300	$ 300	$ 300	$ 300
Expenses Sub-Total:			**$ 600**	**$ 800**	**$ 800**	**$ 800**	**$ 800**	**$ 800**	**$ 800**
244 - INSPECTOR OF WGHTS & MEASURES - Total			**$ 4,100**	**$ 4,300**	**$ 4,300**	**$ 4,300**	**$ 4,300**	**$ 4,300**	**$ 4,300**
245 - WIRING INSPECTOR	511000	SALARY WIRING INSPECTOR	$ 16,500	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000
	511002	SALARIES ASSISTANTS	$ -	$ -	$ -	$ -	$ -	$ -	$ -
245 - WIRING INSPECTOR - Total			**$ 16,500**	**$ 20,000**	**$ 20,000**	**$ 20,000**	**$ 20,000**	**$ 20,000**	**$ 20,000**
291 - EMERGENCY MANAGEMENT	511000	SALARY EMERGENCY MANAGEMENT	$ 4,500	$ 4,500	$ 4,500	$ 4,500	$ 4,500	$ 4,500	$ 4,500
Personnel Sub-Total:			**$ 4,500**	**$ 4,500**	**$ 4,500**	**$ 4,500**	**$ 4,500**	**$ 4,500**	**$ 4,500**

Line Code & Description	Object	Description	FY2016 Appropriated After Recap	FY2017 Forecast	FY2017 Target	FY2018 Forecast	FY2019 Forecast	FY2020 Forecast	FY2021 Forecast
	521007	EQUIPMENT MTC	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000
	540000	OFFICE SUPPLIES	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000
	571000	MILEAGE REIMBURSEMENT							
Expenses Sub-Total:			**$ 2,000**	**$ 2,000**	**$ 2,000**	**$ 2,000**	**$ 2,000**	**$ 2,000**	**$ 2,000**
291 - EMERGENCY MANAGEMENT - Total			**$ 6,500**	**$ 6,500**	**$ 6,500**	**$ 6,500**	**$ 6,500**	**$ 6,500**	**$ 6,500**
292 - ANIMAL CONTROL	511000	SALARY ANIMAL CONTROL OFFICER	$ 12,000	$ 20,000	$ 15,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000
Personnel Sub-Total:			**$ 12,000**	**$ 20,000**	**$ 15,000**	**$ 20,000**	**$ 20,000**	**$ 20,000**	**$ 20,000**
	531025	VETERINARY CHARGES	$ 2,800	$ 6,000	$ 6,000	$ 6,300	$ 6,615	$ 6,946	$ 7,293
	531026	CARE AND CUSTODY	$ 7,500	$ 15,000	$ 15,000	$ 15,750	$ 16,538	$ 17,364	$ 18,233
	534200	PRINTING	$ 500	$ 500	$ 500	$ 500	$ 500	$ 500	$ 500
	540000	OFFICE SUPPLIES	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000
	571000	MILEAGE REIMBURSEMENT	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500
Expenses Sub-Total:			**$ 13,300**	**$ 24,000**	**$ 24,000**	**$ 25,050**	**$ 26,153**	**$ 27,310**	**$ 28,526**
292 - ANIMAL CONTROL - Total			**$ 25,300**	**$ 44,000**	**$ 39,000**	**$ 45,050**	**$ 46,153**	**$ 47,310**	**$ 48,526**
Total: Other Protection			**$ 190,493**	**$ 215,862**	**$ 210,862**	**$ 219,213**	**$ 222,663**	**$ 226,215**	**$ 229,873**
Education									
		ANNUAL OPERATING BUDGET	$ 17,399,092	$ 18,303,271	$ 18,008,060	$ 19,035,402	$ 19,796,818	$ 20,588,691	$ 21,412,238
		CURRICULUM UPDATE/ Non-Recurring	$ 116,000	$ -	$ 150,000				
300 - SCHOOL DEPARTMENT - Total			**$ 17,515,092**	**$ 18,303,271**	**$ 18,158,060**	**$ 19,035,402**	**$ 19,796,818**	**$ 20,588,691**	**$ 21,412,238**
312 - MONTY TECH ASSESSMENT	532000	MONTY TECH ASSESSMENT	$ 799,478	$ 827,460	$ 827,460	$ 856,421	$ 886,396	$ 917,419	$ 949,529
		FY14 ADJUSTMENT							
312 - MONTY TECH ASSESSMENT - Total			**$ 799,478**	**$ 827,460**	**$ 827,460**	**$ 856,421**	**$ 886,396**	**$ 917,419**	**$ 949,529**
Department of Public Works									
411 - GENERAL HIGHWAY MAINTENANCE	521016	HIRED EQUIPMENT	$ 4,500	$ 4,682	$ 4,500	$ 4,775	$ 4,871	$ 4,968	$ 5,068

Line Code & Description	Object	Description	FY2016 Appropriated After Recap	FY2017 Forecast	FY2017 Target	FY2018 Forecast	FY2019 Forecast	FY2020 Forecast	FY2021 Forecast
	521017	DRAINAGE	$ 18,000	$ 18,727	$ 18,000	$ 19,102	$ 19,484	$ 19,873	$ 20,271
	531006	PURCHASE OF SERVICE	$ 30,000	$ 30,600	$ 30,000	$ 31,212	$ 31,836	$ 32,473	$ 33,122
		PAVEMENT MANAGEMENT PLAN	$ 250,000	$ 256,250	$ 250,000	$ 262,656	$ 269,223	$ 275,953	$ 282,852
		STORMWATER MANAGEMENT PROJECTS	$ 40,000	$ 41,000	$ 40,000	$ 42,025	$ 43,076	$ 44,153	$ 45,256
	587018	6 WHEEL DUMP TRUCK W/PLOW	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	541018	SUPPLIES	$ 70,000	$ 72,828	$ 70,000	$ 74,285	$ 75,770	$ 77,286	$ 78,831
411 - GENERAL HIGHWAY MAINTENANCE - Total			**$ 412,500**	**$ 424,087**	**$ 412,500**	**$ 434,055**	**$ 444,259**	**$ 454,706**	**$ 465,401**
412 - TOWN HIGHWAY GARAGE	521004	BLDG REPAIRS & MTC	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	521011	ELECTRICITY CHARGES	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	521012	HEATING CHARGES/FUEL OIL	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	521013	RUBBISH REMOVAL CHARGES	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	521025	HEATING CHARGES/NATURAL GAS	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	531006	PURCHASE OF SERVICE	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	531028	SUPPLIES HIGHWAY	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	534400	POSTAGE	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	540000	OFFICE SUPPLIES	$ 1,020	$ 1,040	$ 1,040	$ 1,061	$ 1,082	$ 1,104	$ 1,126
	541001	CUSTODIAL SUPPLIES	$ -	$ -	$ -	$ -	$ -	$ -	$ -
412 - TOWN HIGHWAY GARAGE - Total			**$ 1,020**	**$ 1,040**	**$ 1,040**	**$ 1,061**	**$ 1,082**	**$ 1,104**	**$ 1,126**
420 - HIGHWAY OVERTIME	513000	SALARIES OVERTIME	$ 6,200	$ 6,404	$ 6,200	$ 6,532	$ 6,662	$ 6,796	$ 6,932
420 - HIGHWAY OVERTIME - Total			**$ 6,200**	**$ 6,404**	**$ 6,200**	**$ 6,532**	**$ 6,662**	**$ 6,796**	**$ 6,932**
421 - HIGHWAY LABOR	511000	SALARY HIGHWAY MANAGER	$ 52,948	$ 51,009	$ 51,009	$ 52,029	$ 53,070	$ 54,131	$ 55,214
		SUMMER YOUTH INTERNSHIP	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	511001	SALARIES CLERICAL	$ 41,143	$ 43,989	$ 43,989	$ 44,868	$ 45,766	$ 46,681	$ 47,615
	511003	SALARIES STAFF	$ 207,855	$ 240,838	$ 240,838	$ 245,654	$ 250,567	$ 255,579	$ 260,690
	511013	SALARIES DIRECTORS	$ 87,749	$ 86,527	$ 86,527	$ 88,257	$ 90,022	$ 91,823	$ 93,659
	514002	LONGEVITY PAY	$ 6,257	$ 6,042	$ 6,042	$ 6,162	$ 6,286	$ 6,411	$ 6,540
	519001	UNIFORM ALLOWANCE	$ 3,900	$ 4,550	$ 4,550	$ 4,550	$ 4,550	$ 4,550	$ 4,550
	519005	ON-CALL STIPEND	$ 6,500	$ 6,500	$ 6,500	$ 6,500	$ 6,500	$ 6,500	$ 6,500

Line Code & Description	Object	Description	FY2016 Appropriated After Recap	FY2017 Forecast	FY2017 Target	FY2018 Forecast	FY2019 Forecast	FY2020 Forecast	FY2021 Forecast
	519010	CONTRACT EVALUATION STIPEND	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	558000	UNIFORM ALLOWANCE REIMBURSEMENT	$ -	$ -	$ -	$ -	$ -	$ -	$ -
421 - HIGHWAY LABOR - Total			**$ 406,354**	**$ 439,454**	**$ 439,454**	**$ 448,022**	**$ 456,761**	**$ 465,675**	**$ 474,768**
423 - SNOW REMOVAL	513000	SALARIES OVERTIME	$ 18,000	$ 18,000	$ 18,000	$ 18,360	$ 18,360	$ 18,360	$ 18,360
Personnel Sub-Total:			**$ 18,000**	**$ 18,000**	**$ 18,000**	**$ 18,360**	**$ 18,360**	**$ 18,360**	**$ 18,360**
	531003	CONTRACTED SERVICES	$ 114,500	$ 114,500	$ 114,500	$ 116,790	$ 119,126	$ 121,508	$ 123,938
	531029	SUPPLIES SNOW	$ 135,000	$ 135,000	$ 135,000	$ 141,750	$ 148,838	$ 156,279	$ 164,093
	531030	HIRED EQUIPMENT SNOW	$ 7,500	$ 7,500	$ 7,500	$ 7,650	$ 7,803	$ 7,959	$ 8,118
Expenses Sub-Total:			**$ 257,000**	**$ 257,000**	**$ 257,000**	**$ 266,190**	**$ 275,766**	**$ 285,747**	**$ 296,150**
423 - SNOW REMOVAL - Total			**$ 275,000**	**$ 275,000**	**$ 275,000**	**$ 284,550**	**$ 294,126**	**$ 304,107**	**$ 314,510**
425 - TRAFFIC SIGNS & DEVICES	521011	ELECTRICITY CHARGES	$ 1,575	$ 2,083	$ 2,083	$ 1,811	$ 2,395	$ 2,083	$ 2,755
	521018	LINE PAINTING	$ 17,425	$ 18,129	$ 17,425	$ 18,492	$ 18,861	$ 19,239	$ 19,623
	541018	SUPPLIES	$ 8,745	$ 8,745	$ 8,745	$ 8,920	$ 9,098	$ 9,280	$ 9,466
425 - TRAFFIC SIGNS & DEVICES - Total			**$ 27,745**	**$ 28,957**	**$ 28,253**	**$ 29,223**	**$ 30,355**	**$ 30,602**	**$ 31,844**
429 - VEHICLE MAINTENANCE	521019	PURCHASE SERVICE VEHICLE MAINT	$ 7,843	$ 8,235	$ 8,000	$ 8,647	$ 9,079	$ 9,533	$ 10,010
	521020	PURCHASE SERV VEH MAINT FIRE	$ 12,000	$ 12,600	$ 12,000	$ 13,230	$ 13,892	$ 14,586	$ 15,315
	521021	PURCHASE SERV VEH MAINT POLICE	$ 5,000	$ 5,250	$ 5,000	$ 5,513	$ 5,788	$ 6,078	$ 6,381
	521022	PURCHASE SERV VEH MAINT SCHOOL	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	541007	VEHICLE MAINTENANCE SUPPLIES	$ 30,000	$ 31,500	$ 30,000	$ 33,075	$ 34,729	$ 36,465	$ 38,288
	541008	VEHICLE MAINT SUPPLIES POLICE	$ 22,425	$ 23,546	$ 22,425	$ 24,724	$ 25,960	$ 27,258	$ 28,621
	541009	VEHICLE MAINT SUPPLIES FIRE	$ 13,988	$ 14,687	$ 14,000	$ 15,422	$ 16,193	$ 17,003	$ 17,853
	541010	VEHICLE MAINT SUPPLIES SCHOOL	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	541011	TOOLS VEHICLE MAINTENANCE	$ 2,000	$ 2,100	$ 2,000	$ 2,205	$ 2,315	$ 2,431	$ 2,553
	541012	FUEL VEHICLE MAINT HIGHWAY	$ 31,000	$ 32,550	$ 32,550	$ 34,178	$ 35,886	$ 37,681	$ 39,565
	541013	FUEL VEHICLE MAINT POLICE	$ 45,000	$ 47,250	$ 47,250	$ 49,613	$ 52,093	$ 54,698	$ 57,433
	541014	FUEL VEHICLE MAINT FIRE	$ 18,280	$ 19,194	$ 19,194	$ 20,154	$ 21,161	$ 22,219	$ 23,330
	541015	FUEL VEHICLE MAINT SCHOOL	$ -	$ -	$ -	$ -	$ -	$ -	$ -
429 - VEHICLE MAINTENANCE - Total			**$ 187,536**	**$ 196,913**	**$ 192,419**	**$ 206,758**	**$ 217,096**	**$ 227,951**	**$ 239,349**
491 - CEMETERY DEPARTMENT	511000	SALARIES DIVISION/DEPT HEADS	$ 45,772	$ 45,085	$ 45,085	$ 45,986	$ 46,906	$ 47,844	$ 48,801
	513000	SALARIES OVERTIME	$ 1,000	$ 1,040	$ 1,040	$ 1,061	$ 1,082	$ 1,104	$ 1,126

Line Code & Description	Object	Description	FY2016 Appropriated After Recap	FY2017 Forecast	FY2017 Target	FY2018 Forecast	FY2019 Forecast	FY2020 Forecast	FY2021 Forecast
	519001	UNIFORM ALLOWANCE	$ 650	$ 650	$ 650	$ 650	$ 650	$ 650	$ 650
	519010	CONTRACT EVALUATION STIPEND	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	514002	LONGEVITY PAY	$ 1,488	$ -	$ -	$ -	$ -	$ -	$ -
	558000	UNIFORM ALLOWANCE REIMBURSEMENT							
491 - CEMETERY DEPARTMENT - Total			**$ 48,910**	**$ 46,775**	**$ 46,775**	**$ 47,697**	**$ 48,638**	**$ 49,598**	**$ 50,577**
294 - TREE REMOVAL	513000	SALARIES OVERTIME	$ 2,500	$ 2,601	$ 2,601	$ 2,653	$ 2,706	$ 2,760	$ 2,815
	531006	PURCHASE OF SERVICE	$ 15,000	$ 21,000	$ 21,000	$ 22,050	$ 23,153	$ 24,310	$ 25,526
		HAZARD TREE SURVEY	$ 12,000		$ -			$ 12,000	$ 12,000
	541018	SUPPLIES	$ 1,000	$ 1,040	$ 1,040	$ 1,061	$ 1,082	$ 1,104	$ 1,126
294 - TREE REMOVAL - Total			**$ 30,500**	**$ 24,641**	**$ 24,641**	**$ 25,764**	**$ 26,941**	**$ 40,174**	**$ 41,467**
650 - PARKS & RECREATION	511000	SALARY PARK SUPT	$ 26,825	$ 26,825	$ 26,825	$ 27,362	$ 27,909	$ 28,467	$ 29,036
	512100	SALARIES TOWN BEACH	$ 15,450	$ 16,074	$ 15,000	$ 16,396	$ 16,724	$ 17,058	$ 17,399
	512102	SALARIES SUMMER RECREATION DIR	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	514002	LONGEVITY PAY	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	513000	SALARIES OVERTIME	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	519001	UNIFORM ALLOWANCE	$ 650	$ 676	$ 676	$ 690	$ 704	$ 718	$ 732
	519010	CONTRACT EVALUATION STIPEND							
Personnel Sub-Total:			**$ 42,925**	**$ 43,575**	**$ 42,501**	**$ 44,447**	**$ 45,336**	**$ 46,243**	**$ 47,167**
	531032	CONTRACTUAL SUMMER BASKETBALL	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	531043	DEPARTMENTAL EXPENSES	$ 6,400	$ 7,056	$ 6,400	$ 7,409	$ 7,779	$ 8,168	$ 8,577
	531008	CUSTODIANS - BASKETBALL PROGRAM	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	558000	UNIFORM ALLOWANCE REIMBURSEMENT	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	531033	CONTRACTUAL BASKETBALL	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	531006	PURCHASE OF SERVICE	$ 22,649	$ 22,447	$ 22,447	$ 22,896	$ 23,353	$ 23,821	$ 24,297
	599999	BACK STOP - MARSHALL PARK	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Expenses Sub-Total:			**$ 29,049**	**$ 29,503**	**$ 28,847**	**$ 30,304**	**$ 31,133**	**$ 31,989**	**$ 32,874**
650 - PARKS & RECREATION - Total			**$ 71,974**	**$ 73,078**	**$ 71,348**	**$ 74,751**	**$ 76,469**	**$ 78,231**	**$ 80,041**
Total: Department of Public Works			**$ 1,467,739**	**$ 1,516,349**	**$ 1,497,630**	**$ 1,558,414**	**$ 1,602,391**	**$ 1,658,945**	**$ 1,706,014**
192 - PUBLIC BUILDINGS	521011	ELECTRICITY CHARGES	$ 138,000	$ 144,900	$ 140,000	$ 152,145	$ 159,752	$ 167,740	$ 176,127
		ADDITIONAL UTILITY CHARGES- LIBRARY ONLY	$ 14,251	$ 14,536	$ 7,000	$ 14,827	$ 15,123	$ 15,426	$ 15,734
	521012	HEATING CHARGES/FUEL OIL	$ 43,000	$ 45,150	$ 45,150	$ 47,408	$ 49,778	$ 52,267	$ 54,880

Line Code & Description	Object	Description	FY2016 Appropriated After Recap	FY2017 Forecast	FY2017 Target	FY2018 Forecast	FY2019 Forecast	FY2020 Forecast	FY2021 Forecast
	521025	HEATING CHARGES/NATURAL GAS	$ 35,600	$ 38,448	$ 38,448	$ 38,448	$ 41,524	$ 41,524	$ 44,846
	523001	WATER CHARGES	$ 6,500	$ 6,825	$ 6,825	$ 7,166	$ 7,525	$ 7,901	$ 8,296
	523003	SEWER USEAGE FEE	$ 11,000	$ 11,550	$ 11,550	$ 12,128	$ 12,734	$ 13,371	$ 14,039
	523004	SEWER CONNECTION FEES	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	531038	RENO & SPACE NEEDS ANALYSIS	$ -	$ -	$ -	$ -	$ -	$ -	$ -
		RUBBISH REMOVAL	$ 17,100	$ 17,442	$ 17,442	$ 17,791	$ 18,147	$ 18,510	$ 18,880
	531037	ENG SERV NEW LIBRARY ROOF	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	524100	REPAIRS & MAINTENANCE	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	540000	SUPPLIES	$ -	$ -	$ -	$ -	$ -	$ -	$ -
192 - PUBLIC BUILDINGS - Total			**$ 265,451**	**$ 278,851**	**$ 266,415**	**$ 289,912**	**$ 304,582**	**$ 316,737**	**$ 332,802**
193 - DIRECTOR OF FACILITIES & GROUNDS	511000	FACILITIES MANAGER	$ 59,665	$ 59,155	$ 59,155	$ 60,338	$ 61,545	$ 62,776	$ 64,031
	511012	SALARIES	$ 40,904	$ 41,827	$ 41,827	$ 42,663	$ 43,516	$ 44,387	$ 45,274
	513000	SALARIES OVERTIME	$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ 2,000
	514002	LONGEVITY PAY	$ 1,196	$ 1,627	$ 1,627	$ 1,659	$ 1,692	$ 1,726	$ 1,761
	519001	UNIFORM ALLOWANCE	$ 1,300	$ 1,300	$ 1,300	$ 1,300	$ 1,300	$ 1,300	$ 1,300
	519005	WEEKEND ON CALL STIPEND	$ 6,500	$ 6,500	$ 6,500	$ 6,500	$ 6,500	$ 6,500	$ 6,500
Personnel Sub-Total:			**$ 111,565**	**$ 112,408**	**$ 112,408**	**$ 114,460**	**$ 116,554**	**$ 118,689**	**$ 120,867**
	521004	PAINT EXT EAGLE HOUSE (OLD)	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	524200	NEW EQUIPMENT MTC	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	531003	CONTRACTED SERVICES	$ 70,000	$ 72,541	$ 72,541	$ 73,992	$ 75,471	$ 76,981	$ 78,521
	531042	CONTRACTED CLEANING SERVICES	$ 45,000	$ 46,818	$ 46,818	$ 47,754	$ 48,709	$ 49,684	$ 50,677
	531006	LAKE SHIRLEY DAM	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
	531039	LANDFILL MONITORING	$ 7,500	$ 7,500	$ 7,500	$ 7,500	$ 7,500	$ 7,500	$ 7,500
	531041	TEEN CENTER EXPENSES	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
	541001	CUSTODIAL SUPPLIES	$ 6,500	$ 7,166	$ 7,166	$ 7,525	$ 7,901	$ 8,296	$ 8,711
	541002	BUILDING MTC SUPPLIES	$ 13,500	$ 14,850	$ 14,850	$ 16,335	$ 17,969	$ 19,765	$ 21,742
		TOWN SEWER BETTERMENT PAYMENT	$ 85,854	$ 84,023	$ 84,023	$ 82,193	$ 80,362	$ 78,531	$ 78,531
Expenses Sub-Total:			**$ 248,354**	**$ 252,898**	**$ 252,898**	**$ 255,298**	**$ 257,912**	**$ 260,757**	**$ 265,682**
193 - DIRECTOR OF FACILITIES & GROUNDS - Total			**$ 359,919**	**$ 365,307**	**$ 365,307**	**$ 369,759**	**$ 374,466**	**$ 379,446**	**$ 386,548**
Total: Facilities & Public Buildings			**$ 625,370**	**$ 644,158**	**$ 631,722**	**$ 659,670**	**$ 679,048**	**$ 696,183**	**$ 719,350**
433- SOLID WASTE COLLECTION/ DISPOSAL	513000	OVERTIME- SOLID WASTE	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Line Code & Description	Object	Description	FY2016 Appropriated After Recap	FY2017 Forecast	FY2017 Target	FY2018 Forecast	FY2019 Forecast	FY2020 Forecast	FY2021 Forecast
		DEVENS HOUSEHOLD HAZARDOUS WASTE	$ 6,000	$ 6,120	$ 6,120	$ 6,242	$ 6,367	$ 6,495	$ 6,624
		MASS TOSS COOPERATIVE	$ 6,500	$ 6,630	$ 6,630	$ 6,763	$ 6,898	$ 7,036	$ 7,177
		MUNICIPAL BUILDING RECYCLING	$ 9,500	$ 9,690	$ 9,690	$ 9,884	$ 10,081	$ 10,283	$ 10,489
		MUNICIPAL BUILDING SOLID WASTE	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	521023	EXPENSE RECYCLING PROGRAM	$ 125,000	$ 135,000	$ 135,000	$ 137,700	$ 140,454	$ 143,263	$ 146,128
433- SOLID WASTE COLLECTION/ DISPOSAL- Total			**$ 147,000**	**$ 157,440**	**$ 157,440**	**$ 160,589**	**$ 163,801**	**$ 167,077**	**$ 170,418**
Total: Solid Waste			**$ 147,000**	**$ 157,440**	**$ 157,440**	**$ 160,589**	**$ 163,801**	**$ 167,077**	**$ 170,418**
Health & Sanitation									
512 - GENERAL HEALTH EXPENSE	511000	SALARY ADMINISTRATIVE ASSISTANT	$ 30,274	$ 31,475	$ 31,475	$ 32,105	$ 32,747	$ 33,402	$ 34,070
		LONGEVITY	$ 601	$ 623	$ 623	$ 636	$ 648	$ 661	$ 675
		RECORDING/ MINUTES CLERK	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Personnel Sub-Total:			**$ 30,875**	**$ 32,099**	**$ 32,099**	**$ 32,740**	**$ 33,395**	**$ 34,063**	**$ 34,744**
	531006	PURCHASE OF SERVICE	$ 120	$ 125	$ 125	$ 127	$ 130	$ 132	$ 135
	531031	RABID ANIMAL CONTROL	$ 300	$ 312	$ 312	$ 318	$ 325	$ 331	$ 338
	534400	POSTAGE	$ 225	$ 234	$ 234	$ 239	$ 244	$ 248	$ 253
	534500	ADVERTISING	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	540000	OFFICE SUPPLIES	$ 500	$ 520	$ 520	$ 531	$ 541	$ 552	$ 563
	571000	MILEAGE REIMBURSEMENT	$ 50	$ 52	$ 52	$ 53	$ 54	$ 55	$ 56
	573000	DUES/MEMBERSHIP	$ 100	$ 104	$ 104	$ 106	$ 108	$ 110	$ 113
	541023	EMERGENCY PREPAREDNESS	$ 300	$ 312	$ 312	$ 318	$ 325	$ 331	$ 338
		TRAINING	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	573100	MEETINGS/SCHOOL	$ 120	$ 125	$ 125	$ 127	$ 130	$ 132	$ 135
Expenses Sub-Total:			**$ 1,715**	**$ 1,784**	**$ 1,784**	**$ 1,820**	**$ 1,856**	**$ 1,893**	**$ 1,931**
512 - GENERAL HEALTH EXPENSE - Total			**$ 32,590**	**$ 33,883**	**$ 33,883**	**$ 34,560**	**$ 35,252**	**$ 35,957**	**$ 36,676**
521 - NASHOBA HEALTH	560010	NASHOBA HEALTH	$ 22,846	$ 23,079	$ 23,079	$ 23,656	$ 24,247	$ 24,854	$ 25,475
521 - NASHOBA HEALTH - Total			**$ 22,846**	**$ 23,079**	**$ 23,079**	**$ 23,656**	**$ 24,247**	**$ 24,854**	**$ 25,475**
522 - NASHOBA NURSING	560011	NASHOBA NURSING	$ 10,227	$ 10,332	$ 10,332	$ 10,590	$ 10,855	$ 11,126	$ 11,404
522 - NASHOBA NURSING - Total			**$ 10,227**	**$ 10,332**	**$ 10,332**	**$ 10,590**	**$ 10,855**	**$ 11,126**	**$ 11,404**

Line Code & Description	Object	Description	FY2016 Appropriated After Recap	FY2017 Forecast	FY2017 Target	FY2018 Forecast	FY2019 Forecast	FY2020 Forecast	FY2021 Forecast
299 - INSPECTOR OF ANIMALS	511000	SALARY INSPECTOR OF ANIMALS	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000
299 - INSPECTOR OF ANIMALS - Total			**$ 1,000**	**$ 1,000**	**$ 1,000**	**$ 1,000**	**$ 1,000**	**$ 1,000**	**$ 1,000**
Total: Health & Sanitation			**$ 66,663**	**$ 68,294**	**$ 68,294**	**$ 69,807**	**$ 71,354**	**$ 72,937**	**$ 74,555**
541 - COUNCIL ON AGING	511000	SALARY COA DIRECTOR	$ 54,810	$ 56,014	$ 56,014	$ 57,135	$ 58,277	$ 59,443	$ 60,632
	511001	SALARIES CLERICAL	$ 25,787	$ 22,928	$ 22,928	$ 23,387	$ 23,855	$ 24,332	$ 24,819
	511003	SALARY MEAL SITE MANAGER	$ 13,000	$ 13,000	$ 13,000	$ 13,260	$ 13,525	$ 13,796	$ 14,072
	511015	OUTREACH WORKER	$ 9,000	$ 11,000	$ 11,000	$ 11,220	$ 11,444	$ 11,673	$ 11,907
		LONGEVITY	$ 1,213	$ 1,400	$ 1,400	$ 1,428	$ 1,457	$ 1,486	$ 1,516
	519010	CONTRACT EVALUATION STIPEND	$ -	$ -		$ -	$ -	$ -	$ -
Personnel Sub-Total:			**$ 103,810**	**$ 104,343**	**$ 104,343**	**$ 106,430**	**$ 108,559**	**$ 110,730**	**$ 112,944**
	521011	ELECTRICITY CHARGES	$ -	$ -	$ -	$ -	$ -	$ -	$ -
		OFFICE EQUIPTMENT MAINTENANCE	$ 1,200	$ 1,224	$ 1,224	$ 1,248	$ 1,273	$ 1,299	$ 1,325
	521025	HEATING CHARGES/NATURAL GAS	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	523001	WATER CHARGES	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	521006	SEWER CHARGES	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	530100	PROGRAMS, MOC NUTRITION	$ 500	$ 500	$ 500	$ 525	$ 551	$ 579	$ 608
	534400	POSTAGE	$ 300	$ 300	$ 300	$ 306	$ 312	$ 318	$ 325
	534500	ADVERTISING	$ 100	$ 100	$ 100	$ 102	$ 104	$ 106	$ 108
	540000	OFFICE SUPPLIES	$ 400	$ 416	$ 416	$ 424	$ 433	$ 442	$ 450
	531012	TRAINING	$ 400	$ 400	$ 400	$ -	$ -	$ -	$ -
	573100	MEETINGS/SCHOOL	$ 500	$ 500	$ 500	$ 500	$ 500	$ 500	$ 500
	571000	MILEAGE REIMBURSEMENT	$ 4,000	$ 4,162	$ 4,162	$ 4,245	$ 4,330	$ 4,416	$ 4,505
Expenses Sub-Total:			**$ 7,400**	**$ 7,602**	**$ 7,602**	**$ 7,351**	**$ 7,504**	**$ 7,660**	**$ 7,821**
541 - COUNCIL ON AGING - Total			**$ 111,210**	**$ 111,945**	**$ 111,945**	**$ 113,781**	**$ 116,062**	**$ 118,390**	**$ 120,765**
543 - VETERAN'S ADMINISTRATION	511000	SALARY VETERANS' AGENT	$ 5,000	$ 5,000	$ 5,000	$ 6,000	$ 6,000	$ 6,000	$ 6,000
Personnel Sub-Total:			**$ 5,000**	**$ 5,000**	**$ 5,000**	**$ 6,000**	**$ 6,000**	**$ 6,000**	**$ 6,000**
	540000	OFFICE SUPPLIES	$ 250	$ 250	$ 250	$ 250	$ 250	$ 250	$ 250

Line Code & Description	Object	Description	FY2016 Appropriated After Recap	FY2017 Forecast	FY2017 Target	FY2018 Forecast	FY2019 Forecast	FY2020 Forecast	FY2021 Forecast
Expenses Sub-Total:			**$ 250**	**$ 250**	**$ 250**	**$ 250**	**$ 250**	**$ 250**	**$ 250**
543 - VETERAN'S ADMINISTRATION - Total			**$ 5,250**	**$ 5,250**	**$ 5,250**	**$ 6,250**	**$ 6,250**	**$ 6,250**	**$ 6,250**
544 - VETERANS BENEFITS	577001	VETERANS BENEFITS	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000
544 - VETERANS BENEFITS - Total			**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**
545 - REGISTRAR OF VETERANS GRAVES	541018	SUPPLIES - REGISTRAR OF GRAVES	$ 500	$ 500	$ 500	$ 500	$ 500	$ 500	$ 500
545 - REGISTRAR OF VETERANS GRAVES - Total			**$ 500**	**$ 500**	**$ 500**	**$ 500**	**$ 500**	**$ 500**	**$ 500**
692 - MEMORIAL DAY	541018	SUPPLIES	$ 750	$ 750	$ 750	$ 750	$ 750	$ 750	$ 750
692 - MEMORIAL DAY - Total			**$ 750**	**$ 750**	**$ 750**	**$ 750**	**$ 750**	**$ 750**	**$ 750**
Total: Veterans			**$ 106,500**	**$ 106,500**	**$ 106,500**	**$ 107,500**	**$ 107,500**	**$ 107,500**	**$ 107,500**
Library									
610 - LUNENBURG PUBLIC LIBRARY	511000	SALARY LIBRARY DIRECTOR	$ 63,192	$ 64,500	$ 64,500	$ 65,790	$ 67,106	$ 68,448	$ 69,817
	511002	SALARY ASST LIBRARY DIRECTOR	$ 42,796	$ 44,356	$ 44,356	$ 45,243	$ 46,148	$ 47,071	$ 48,013
	511003	SALARIES STAFF	$ 143,041	$ 145,009	$ 145,009	$ 148,689	$ 152,443	$ 156,272	$ 160,177
	519010	CONTRACT EVALUATION STIPEND	$ -	$ -	$ -	$ -	$ -	$ -	$ -
		LONGEVITY	$ 5,857	$ 2,196	$ 2,196	$ 2,240	$ 2,285	$ 2,330	$ 2,377
	511012	CUSTODIAL & MTC SALARIES							
Personnel Sub-Total:			**$ 254,886**	**$ 256,061**	**$ 256,061**	**$ 261,962**	**$ 267,982**	**$ 274,121**	**$ 280,384**
	521004	BLDG REPAIRS & MTC	$ 510	$ 520	$ 520	$ 531	$ 541	$ 552	$ 563
	521006	SEWERAGE DISPOSAL	$ 483	$ 507	$ 507	$ 533	$ 559	$ 587	$ 616
	521011	ELECTRICITY CHARGES	$ 32,500	$ 34,125	$ 34,125	$ 35,831	$ 37,623	$ 39,504	$ 41,479
	521025	HEATING CHARGES/NATURAL GAS	$ 14,719	$ 15,455	$ 15,455	$ 16,228	$ 17,039	$ 17,891	$ 18,785

Line Code & Description	Object	Description	FY2016 Appropriated After Recap	FY2017 Forecast	FY2017 Target	FY2018 Forecast	FY2019 Forecast	FY2020 Forecast	FY2021 Forecast
	523001	WATER CHARGES	$ 630	$ 662	$ 662	$ 695	$ 729	$ 766	$ 804
	524400	BOOK SERVICE	$ 3,264	$ 3,329	$ 3,329	$ 3,396	$ 3,464	$ 3,533	$ 3,604
	531003	CONTRACTED SERVICES	$ 3,200	$ 3,200	$ 3,200	$ 3,200	$ 3,200	$ 3,200	$ 3,200
	534400	POSTAGE	$ 347	$ 354	$ 354	$ 361	$ 368	$ 375	$ 383
	540000	OFFICE SUPPLIES	$ 510	$ 520	$ 520	$ 531	$ 541	$ 552	$ 563
	541100	CUSTODIAL SUPPLIES	$ 100	$ 100	$ 100	$ 100	$ 100	$ 100	$ 100
	551000	LIBRARY MATERIAL	$ 45,000	$ 51,803	$ 51,803	$ 52,839	$ 53,895	$ 54,973	$ 56,073
		NETWORK (CWMARS)	$ 7,000	$ 7,500	$ 7,500	$ 7,500	$ 7,500	$ 7,500	$ 7,500
	571000	MILEAGE REIMBURSEMENT	$ 700	$ 700	$ 700	$ 700	$ 700	$ 700	$ 700
Expenses Sub-Total:			**$ 108,963**	**$ 118,774**	**$ 118,774**	**$ 122,442**	**$ 126,260**	**$ 130,234**	**$ 134,371**
610 - LUNENBURG PUBLIC LIBRARY - Total			**$ 363,849**	**$ 374,836**	**$ 374,836**	**$ 384,405**	**$ 394,241**	**$ 404,355**	**$ 414,754**
					3.02%	2.55%	2.56%	2.57%	2.57%
Debt Service									
710 - PRINCIPAL SERIAL LOANS	590001	SERIAL LOANS PRINCIPAL	$ 2,876,260	$ 2,929,681	$ 2,929,681	$ 2,783,463	$ 2,723,587	$ 2,635,663	$ 2,605,204
710 - PRINCIPAL SERIAL LOANS - Total			**$ 2,876,260**	**$ 2,929,681**	**$ 2,929,681**	**$ 2,783,463**	**$ 2,723,587**	**$ 2,635,663**	**$ 2,605,204**
751 - INTEREST SERIAL LOANS	590002	SERIAL LOANS INTEREST	$ 1,674,464	$ 1,587,469	$ 1,587,469	$ 1,491,781	$ 1,397,948	$ 1,304,902	$ 1,212,484
751 - INTEREST SERIAL LOANS - Total			**$ 1,674,464**	**$ 1,587,469**	**$ 1,587,469**	**$ 1,491,781**	**$ 1,397,948**	**$ 1,304,902**	**$ 1,212,484**
752 - INTEREST TEMPORARY LOANS	590003	TEMPORARY LOAN INTEREST	$ -	$ -	$ -	$ -	$ -	$ -	$ -
752 - INTEREST TEMPORARY LOANS - Total			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
753 - BOND ISSUANCE COSTS	590003	BOND ISSUANCE COSTS	$ -	$ -	$ -	$ -	$ -	$ -	$ -
752 - BOND ISSUANCE COSTS - Total			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Line Code & Description	Object	Description	FY2016 Appropriated After Recap	FY2017 Forecast	FY2017 Target	FY2018 Forecast	FY2019 Forecast	FY2020 Forecast	FY2021 Forecast
754 - LOAN ADMINISTRATIVE FEES	590003	LOAN ADMINISTRATIVE FEES	$ 7,196	$ 6,369	$ 6,369	$ 4,519	$ 4,658	$ 3,773	$ 2,881
754 - LOAN ADMINISTRATIVE FEES - Total			**$ 7,196**	**$ 6,369**	**$ 6,369**	**$ 4,519**	**$ 4,658**	**$ 3,773**	**$ 2,881**
Total: Debt Service			**$ 4,557,920**	**$ 4,523,520**	**$ 4,523,520**	**$ 4,279,762**	**$ 4,126,193**	**$ 3,944,338**	**$ 3,820,568**
Retirement Assessment									
820 - WORCESTER COUNTY RETIREMENT	560001	COUNTY RETIREMENT	$ 967,652	$ 988,175	$ 988,175	$ 1,077,111	$ 1,174,051	$ 1,279,715	$ 1,394,889
820 - WORCESTER COUNTY RETIREMENT - Total			**$ 967,652**	**$ 988,175**	**$ 988,175**	**$ 1,077,111**	**$ 1,174,051**	**$ 1,279,715**	**$ 1,394,889**
Cherry Sheet Charges									
825 - STATE ASSESSMENTS	560002	MVE SURCHARGE	$ 8,080	$ 8,282	$ 8,282	$ 8,489	$ 8,701	$ 8,919	$ 9,142
	560003	MOSQUITO CONTROL	$ 58,254	$ 59,710	$ 59,710	$ 61,203	$ 62,733	$ 64,302	$ 65,909
	560004	AIR POLLUTION CONTROL	$ 3,041	$ 3,117	$ 3,117	$ 3,195	$ 3,275	$ 3,357	$ 3,441
	560005	REGIONAL TRANSIT	$ 33,275	$ 34,107	$ 34,107	$ 34,960	$ 35,834	$ 36,729	$ 37,648
	560006	SPECIAL EDUCATION	$ 12,364	$ 12,673	$ 12,673	$ 12,990	$ 13,315	$ 13,648	$ 13,989
	560007	MASS BAY TRANSPORTATION	$ 38,626	$ 39,592	$ 39,592	$ 40,581	$ 41,596	$ 42,636	$ 43,702
	560013	CHOICE TUITION ASSESSMENT	$ 517,649	$ 530,590	$ 530,590	$ 543,855	$ 557,451	$ 571,388	$ 585,672
	560014	CHARTER TUITION ASSESSMENT	$ 631,906	$ 647,704	$ 647,704	$ 663,896	$ 680,494	$ 697,506	$ 714,944
825 - STATE ASSESSMENTS - Total			**$ 1,303,195**	**$ 1,335,775**	**$ 1,335,775**	**$ 1,369,169**	**$ 1,403,398**	**$ 1,438,483**	**$ 1,474,446**
831 - COUNTY TAX	560009	COUNTY TAX	$ -	$ -	$ -	$ -	$ -	$ -	$ -
831 - COUNTY TAX - Total			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Total: Cherry Sheet Charges			**$ 1,303,195**	**$ 1,335,775**	**$ 1,335,775**	**$ 1,369,169**	**$ 1,403,398**	**$ 1,438,483**	**$ 1,474,446**
Unclassified									
691 - HISTORICAL COMMISSION	521001	OFFICE EQUIPMENT MTC	$ -	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500
	540000	OFFICE SUPPLIES	$ 500	$ 500	$ 500	$ 500	$ 500	$ 500	$ 500
	573000	DUES/MEMBERSHIP							
691 - HISTORICAL COMMISSION - Total			**$ 500**	**$ 3,000**	**$ 3,000**	**$ 3,000**	**$ 3,000**	**$ 3,000**	**$ 3,000**

Line Code & Description	Object	Description	FY2016 Appropriated After Recap	FY2017 Forecast	FY2017 Target	FY2018 Forecast	FY2019 Forecast	FY2020 Forecast	FY2021 Forecast
693 - BAND CONCERTS	520000	BAND CONCERT	$ 4,200	$ 4,200	$ 4,200	$ 4,200	$ 4,200	$ 4,200	$ 4,200
693 - BAND CONCERTS - Total			**$ 4,200**	**$ 4,200**	**$ 4,200**	**$ 4,200**	**$ 4,200**	**$ 4,200**	**$ 4,200**
841 - MONTACHUSETT PLANNING COMM	570007	MONTACHUSETT PLANNING COMM	$ 3,200	$ 3,440	$ 3,440	$ 3,612	$ 3,612	$ 3,612	$ 3,612
841 - MONTACHUSETT PLANNING COMM - Total			**$ 3,200**	**$ 3,440**	**$ 3,440**	**$ 3,612**	**$ 3,612**	**$ 3,612**	**$ 3,612**
912 - WORKERS COMPENSATION	570005	WORKERS COMPENSATION	$ 61,889	$ 64,984	$ 64,984	$ 68,233	$ 68,233	$ 68,233	$ 68,233
912 - WORKERS COMPENSATION - Total			**$ 61,889**	**$ 64,984**	**$ 64,984**	**$ 68,233**	**$ 68,233**	**$ 68,233**	**$ 68,233**
913 - UNEMPLOYMENT COMPENSATION - Total	570008	UNEMPLOYMENT COMPENSATION	$ 10,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000
913 - UNEMPLOYMENT COMPENSATION			**$ 10,000**	**$ 15,000**	**$ 15,000**	**$ 15,000**	**$ 15,000**	**$ 15,000**	**$ 15,000**
914 - INSURANCE	570001	HEALTH INSURANCE	$ 1,748,573	$ 1,863,480	$ 1,863,480	$ 1,975,289	$ 2,093,806	$ 2,219,435	$ 2,352,601
	570002	LIFE INSURANCE	$ 22,191	$ 22,635	$ 22,635	$ 23,088	$ 23,549	$ 24,020	$ 24,501
	570003	MEDICARE	$ 217,551	$ 221,902	$ 221,902	$ 226,340	$ 230,867	$ 235,484	$ 240,194
	570016	PEC CHAPTER 32B EXPENSES	$ 500	$ 500	$ 500	$ 500	$ 500	$ 500	$ 500
	570004	INSURANCE COST CONTROL	$ 5,000	$ 5,000	$ 5,000	$ 5,125	$ 5,125	$ 5,253	$ 5,253
914 - INSURANCE - Total			**$ 1,993,815**	**$ 2,113,517**	**$ 2,113,517**	**$ 2,230,341**	**$ 2,353,847**	**$ 2,484,692**	**$ 2,623,048**
945 - LIABILITY INSURANCE	570010	PROPERTY LIABILITY INSURANCE	$ 122,866	$ 127,166	$ 127,166	$ 131,617	$ 136,223	$ 140,991	$ 145,926
		EMPLOYEE BONDS	$ 1,575	$ 1,630	$ 1,630	$ 1,712	$ 1,797	$ 1,887	$ 1,981
		POLICE & FIRE IOD	$ 85,923	$ 90,220	$ 90,220	$ 94,730	$ 99,467	$ 104,440	$ 109,662
945 - LIABILITY INSURANCE - Total			**$ 210,364**	**$ 219,016**	**$ 219,016**	**$ 228,059**	**$ 237,488**	**$ 247,319**	**$ 257,570**
	578000	RESERVE FUND TRANSFERS	$ 89,116	$ 75,000	$ 50,305	$ 75,000	$ 75,000	$ 75,000	$ 75,000
132 - RESERVE FUND - Total			**$ 89,116**	**$ 75,000**	**$ 50,305**	**$ 75,000**	**$ 75,000**	**$ 75,000**	**$ 75,000**
	578000	SALARY RESERVE FUND TRANSFERS	$ 20,000	$ 50,000	$ 50,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000
		RETIREMENT BUYBACK	$ 25,000	$ 41,000	$ 41,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000

Line Code & Description	Object	Description	FY2016 Appropriated After Recap	FY2017 Forecast	FY2017 Target	FY2018 Forecast	FY2019 Forecast	FY2020 Forecast	FY2021 Forecast
133 - SALARY RESERVE - Total			$ 45,000	$ 91,000	$ 91,000	$ 55,000	$ 55,000	$ 55,000	$ 55,000
195 - TOWN REPORTS	511001	SALARIES CLERICAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	534200	PRINTING	$ 3,500	$ 3,500	$ 3,500	$ 3,500	$ 3,500	$ 3,500	$ 3,500
	534400	POSTAGE	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500
195 - TOWN REPORTS - Total			$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
525 - PHYSICALS	531034	PHYSICALS	$ 3,500	$ 3,500	$ 3,500	$ 3,500	$ 3,500	$ 3,500	$ 3,500
525 - PHYSICALS - Total			$ 3,500	$ 3,500	$ 3,500	$ 3,500	$ 3,500	$ 3,500	$ 3,500
Total: Unclassified			$ 2,426,584	$ 2,597,656	$ 2,572,961	$ 2,690,945	$ 2,823,879	$ 2,964,555	$ 3,113,162
		sub-total: All Departments	$ 34,391,851	$ 35,623,172	$ 35,375,426	$ 36,480,254	$ 37,551,734	$ 38,641,494	$ 39,854,114
Other: Non Appropriated Costs									
Court Judgment			$ -	$ -	$ -	$ -	$ -	$ -	$ -
Cherry Sheet Offsets			$ 242,139	$ 254,246	$ 254,246	$ 266,958	$ 280,306	$ 294,321	$ 309,038
Overlay			$ 140,000	$ 150,000	$ 150,000	$ 175,000	$ 175,000	$ 175,000	$ 175,000
		sub-total: Non Appropriated Costs	$ 382,139	$ 404,246	$ 404,246	$ 441,958	$ 455,306	$ 469,321	$ 484,038
Other: Warrant Articles									
Prior Year Expense			$ 1,782						
Police Detail Revolving			$ 10,000						
Prior Year Budget Adjustment									
Transfer to Capital: Purchase of Lane Property									
Transfer to Capital: Cemetery Improvements									
Transfer to Capital			$ 542,286	$ 600,000	$ 600,000	$ 600,000	$ 600,000	$ 750,000	$ 750,000
Transfer to Capital- Pavement Management Plan			$ -	$ -	$ -	$ -	$ -	$ -	$ -
Transfer to Stabilization			$105,366	$78,060	$65,673	$44,740	$54,241	$55,189	$61,367
			$ -	$ -	$ -	$ -	$ -	$ -	$ -
		sub-total: Warrant Articles	$ 659,434	$ 678,060	$ 665,673	$ 644,740	$ 654,241	$ 805,189	$ 811,367
Total: Expenditures			$ 35,433,425	$ 36,705,478	$ 36,445,345	$ 37,566,952	$ 38,661,282	$ 39,916,004	$ 41,149,519